

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	SUMMARY - GENERAL FUND BUDGETS						
	Joint Education/Town General Fund Operating Budget						
	Debt Service			2,962,030.53	2,937,340.00	3,406,586.00	3,406,586.00
	Finance Committee			4,142.92	253,800.00	241,110.00	254,000.00
	Insurances			7,643,142.51	9,012,282.00	9,798,930.00	9,060,650.00
	MBTA			2,874.00	3,000.00	3,000.00	3,000.00
	Moderator			7,268.18	4,665.00	4,825.00	4,875.00
	Retirement			3,080,036.00	3,195,871.00	3,355,665.00	3,099,875.00
	Strategic Planning Committee			0.00	0.00	0.00	0.00
	Total Joint Accounts			13,699,494.14	15,406,958.00	16,810,116.00	15,828,986.00
	Town General Fund Operating Budget						
	General Administration			2,483,065.33	2,698,135.00	3,269,540.00	3,077,540.00
	Protection of Persons & Property			8,383,682.23	8,698,714.00	8,577,770.00	8,911,928.00
	Public Works			3,078,104.48	2,965,991.00	2,902,964.00	2,928,464.00
	Human Services & Recreation			2,137,467.80	2,115,744.00	2,026,265.00	2,114,263.00
	Total Town Budget			16,082,319.84	16,478,584.00	16,776,539.00	17,032,195.00
	Education General Fund Operating Budget						
	Stoughton School Dept General Fund Total			34,309,868.32	34,459,398.00	34,088,906.00	35,935,654.00
	Southeastern Regional School Assessment			945,780.00	1,002,000.00	1,032,060.00	1,061,081.00
	Norfolk Aggie Service						20,000.00
	Total Education Budget			35,255,648.32	35,461,398.00	35,120,966.00	37,016,735.00
	Miscellaneous Adjustments						
	Fire Insurance Adjustment						
	TOTAL - General Fund Budgets and Capital Outlay			65,037,462.30	67,346,940.00	68,707,621.00	69,877,916.00
	SUMMARY - ENTERPRISE FUND BUDGETS						
	Enterprise Fund Salaries, Expenses, & Debt Budgets						
	Ambulance			1,228,599.24	1,219,005.00	1,234,765.00	1,222,265.00
	Cedar Hill Golf Course			212,883.21	255,908.00	262,078.00	262,078.00
	Public Health			836,822.55	1,035,954.00	991,587.00	991,587.00
	Sewer			5,616,212.88	6,016,904.00	6,009,401.00	6,179,624.00
	Water			3,637,568.09	3,997,949.00	4,058,464.00	4,050,631.00
	Total Enterprise Budgets			11,532,085.97	12,525,720.00	12,556,295.00	12,706,185.00
	Enterprise Fund Capital Outlay, Other Finance Uses, Insurance Recovery						
	Ambulance			0.00	0.00	0.00	0.00
	Cedar Hill Golf Course			0.00	14,705.00	0.00	0.00
	Public Health			0.00	0.00	0.00	0.00
	Sewer			0.00	0.00	0.00	0.00
	Water			0.00	0.00	0.00	0.00
	Total Enterprise Capital Outlay			0.00	14,705.00	0.00	0.00
	Enterprise Fund Reserves						
	Ambulance			0.00	25,000.00	25,000.00	25,000.00
	Cedar Hill Golf Course			0.00	5,000.00	0.00	0.00
	Public Health			0.00	10,000.00	0.00	0.00
	Sewer			0.00	10,000.00	10,000.00	10,000.00
	Water			0.00	10,000.00	10,000.00	10,000.00
	Total Enterprise Reserves			0.00	60,000.00	45,000.00	45,000.00
	Indirect Costs			1,342,807.00	1,406,204.00	1,443,500.00	1,443,500.00
	Total Enterprise Accounts			12,874,892.97	14,006,629.00	14,044,795.00	14,194,685.00
	GRAND TOTAL - ALL BUDGETS			77,912,355.27	81,353,569.00	82,752,416.00	84,072,601.00

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		FY11	FY12				
	DEBT SERVICE - 710						
	<i>TOWN:</i>						
601	Ban Paydown				0.00		
710	Principal			1,235,979.00	1,128,780.00	1,278,070.00	1,278,070.00
715	Interest			317,474.67	263,055.00	269,060.00	269,060.00
716	Short term debt Service			13,227.39	92,108.00	57,764.00	57,764.00
	Subtotal Town			1,566,681.06	1,483,943.00	1,604,894.00	1,604,894.00
	<i>SCHOOL:</i>						
601	Ban Paydown			0.00	0.00	0.00	0.00
710	Principal			969,000.00	975,800.00	1,329,100.00	1,329,100.00
715	Interest			382,589.95	334,027.00	367,592.00	367,592.00
716	Short Term debt service			35,809.52	118,570.00	25,000.00	25,000.00
	Subtotal School			1,387,399.47	1,428,397.00	1,721,692.00	1,721,692.00
200	<i>Bond Issue and Borrowing Expenses</i>			7,950.00	25,000.00	80,000.00	80,000.00
	<i>TOTALS:</i>						
	Ban Paydown			0.00	0.00	0.00	0.00
	Principal			2,204,979.00	2,104,580.00	2,607,170.00	2,607,170.00
	Interest			700,064.62	597,082.00	636,652.00	636,652.00
	Short Term debt service			49,036.91	210,678.00	82,764.00	82,764.00
	Bond Issue Expenses			7,950.00	25,000.00	80,000.00	80,000.00
1	TOTAL DEPARTMENT			2,962,030.53	2,937,340.00	3,406,586.00	3,406,586.00
	FINANCE COMMITTEE - 131						
	<i>EXPENSES:</i>						
343	Advertising			902.92	1,000.00	1,000.00	1,000.00
422	Printing and Stationery			2,406.00	2,300.00	2,300.00	2,300.00
302	Data Processing and Maintenance Service			0.00	0.00	0.00	0.00
711	In-Service Training & Education			508.00	150.00	350.00	350.00
730	Dues and Subscriptions			326.00	350.00	350.00	350.00
	Total Expenses:			4,142.92	3,800.00	4,000.00	4,000.00
	<i>Finance Committee Reserve Fund</i>			0.00	200,000.00	200,000.00	200,000.00
	<i>Fuel Reserve</i>			0.00	50,000.00	37,110.00	50,000.00
2	TOTAL DEPARTMENT			4,142.92	253,800.00	241,110.00	254,000.00
	INSURANCES - 910						
	<i>Employee Benefits:</i>						
472	Employment Screenings			1,739.00	500.00	500.00	500.00
752	Medicare and Social Security			681,470.26	685,000.00	690,000.00	690,000.00
753	Life Insurance			6,795.61	12,000.00	12,000.00	12,000.00
754	Hospitalization			5,955,882.48	7,405,956.00	8,188,280.00	7,450,000.00
	Total			6,645,887.35	8,103,456.00	8,890,780.00	8,152,500.00
	<i>Employee Injury:</i>						
179	Workmen's Compensation			100,000.00	100,000.00	100,000.00	100,000.00
180	Police and Fire Medical			88,827.83	40,000.00	45,000.00	45,000.00
	Total			188,827.83	140,000.00	145,000.00	145,000.00
	<i>Liability and Property:</i>						
309	Consultant Fees						
742	Package Policy			140,086.00	243,008.00	217,500.00	217,500.00
740	Umbrella Liability			267,972.60	92,456.00	95,000.00	95,000.00
743	Public Official Liability			153,254.50	119,503.00	120,000.00	120,000.00
744	Police/Fire D&D			29,476.00	32,820.00	35,000.00	35,000.00
745	Vehicle Drivers			111,250.75	223,929.00	235,000.00	235,000.00
746	Boiler Insurance			14,643.00	14,789.00	16,500.00	16,500.00
747	Bonds			2,382.50	3,150.00	3,150.00	3,150.00
750	Uninsured Claims/Deductibles			75,330.98	25,000.00	25,000.00	25,000.00
739	School Board			14,031.00	14,171.00	16,000.00	16,000.00
	Total			808,427.33	768,826.00	763,150.00	763,150.00
3	TOTAL DEPARTMENT			7,643,142.51	9,012,282.00	9,798,930.00	9,060,650.00

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		FY11	FY12				
	MBTA* -125						
	Salaries						
118	Collector - Commuter Rail Parking Fees			2,874.00	3,000.00	3,000.00	3,000.00
	<i>Total Salaries</i>			2,874.00	3,000.00	3,000.00	3,000.00
	Expenses						
271	Rental Building			0.00	0.00	0.00	0.00
281	MBTA Parking Lot Ageement (50/50)			0.00	0.00	0.00	0.00
	<i>Total Expenses</i>			0.00	0.00	0.00	0.00
	TOTAL DEPARTMENT			2,874.00	3,000.00	3,000.00	3,000.00
	MODERATOR - 114						
	SALARY:						
50	Moderator			950.00	1,000.00	1,100.00	1,100.00
112	Secretarial - Town Meeting Committees			2,109.00	1,450.00	1,500.00	1,500.00
	<i>Total Salaries:</i>			3,059.00	2,450.00	2,600.00	2,600.00
	EXPENSES:						
760	Awards & Presentations			1,265.50	160.00	175.00	175.00
343	Advertising			1,151.85	900.00	800.00	800.00
420	Office Supplies			1,011.63	500.00	600.00	600.00
425	Supplies - Town Meeting Committees (combined w/awards)			593.20	535.00	500.00	500.00
730	Dues			187.00	120.00	150.00	200.00
	<i>Total Expenses:</i>			4,209.18	2,215.00	2,225.00	2,275.00
4	TOTAL DEPARTMENT			7,268.18	4,665.00	4,825.00	4,875.00
	RETIREMENT & PENSIONS - 911						
	FUNCTION: To fund retirement costs of:						
	1. Norfolk County Retirement Board. This Board administers the pensions of all employees, except teachers.						
	2. A portion of pension costs for some retired teachers. Most costs are assessed on the Cherry Sheet.						
	Contributory Pension System			3,080,036.00	3,195,871.00	3,355,665.00	3,099,875.00
	Non-Contributory Pensions						
5	TOTAL DEPARTMENT			3,080,036.00	3,195,871.00	3,355,665.00	3,099,875.00
	ACCOUNTING - 135						
	SALARIES:						
51	Accountant	1.00	1.00	91,954.11	88,025.00	88,025.00	88,025.00
111	Computer Operator - Accountant	1.00	1.00	48,151.75	46,095.00	46,095.00	46,095.00
99	Clerk - Accountant	1.00	1.00	44,168.86	42,282.00	42,282.00	42,282.00
166	Internal Auditor	0.00	1.00	0.00	0.00	0.00	31,500.00
130	Overtime			0.00	0.00	3,000.00	3,000.00
140	Longevity			2,950.00	3,200.00	3,200.00	3,200.00
	Sick Leave Buyback			0.00	0.00		
81	Out of Grade Wages			0.00	0.00		
185	Clerk Part-Time				0.00	0.00	0.00
	<i>Total Salaries:</i>			187,224.72	179,602.00	182,602.00	214,102.00
	EXPENSES:						
301	Audit Contract			23,625.00	32,375.00	34,125.00	34,125.00
420	Office Supplies			542.27	250.00	180.00	180.00
711	In-Service Training & Education			315.00	800.00	550.00	550.00
712	State Certification School			315.00	350.00	350.00	350.00
714	Travel Expenses			1,046.65	375.00	240.00	240.00
730	Dues and Subscriptions			245.00	300.00	380.00	380.00
	<i>Total Expenses:</i>			26,088.92	34,450.00	35,825.00	35,825.00
6	TOTAL DEPARTMENT			213,313.64	214,052.00	218,427.00	249,927.00
	ASSESSORS -141						
	SALARIES:						
51	Director of Assessing	1.00	1.00	85,738.22	82,075.00	82,075.00	82,075.00
53	Board of Assessors (3)	3.00	3.00	1,620.68	1,440.00	2,000.00	2,000.00
69	Office Manager	1.00	1.00	59,590.78	60,021.00	63,022.00	63,022.00
112	Senior Clerks	2.00	2.00	88,337.68	84,563.00	84,563.00	84,563.00
120	Data Collectors (P/T)	2.00	4.00	10,702.50	15,315.00	30,630.00	30,630.00
140	Longevity			4,100.00	4,600.00	3,950.00	3,950.00
	<i>Total Salaries</i>			250,089.86	248,014.00	266,240.00	266,240.00

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		FY11	FY12				
	<i>EXPENSES::</i>						
242	Vehicle Maint & Repair-services			1,185.00	100.00	50.00	50.00
247	Equip Repairs-Services			0.00	100.00	50.00	50.00
249	Office Equip Repairs-Supplies			261.00	100.00	408.00	408.00
305	Photostats - Deeds, Plans			100.00	375.00	375.00	375.00
308	Land/Reg Record/Service			8.12	25.00	25.00	25.00
309	Consultant Fees			0.00	2,000.00	2,000.00	2,000.00
310	Binding - Microfilm			162.50	500.00	200.00	200.00
330	Appellate Tax Court Expenses			1,900.00	1,500.00	1,500.00	1,500.00
342	Freight & Express			86.32	100.00	100.00	100.00
343	Advertising			12.60	215.00	217.00	217.00
420	Office Supplies			1,945.38	1,500.00	1,000.00	1,000.00
422	Printing & Stationery			0.00	100.00	100.00	100.00
480	Vehicle Maint & Oper-supplies			225.75	250.00	250.00	250.00
481	Gas, Oil & Grease			936.82	1,523.00	1,500.00	1,500.00
513	Tax Maps-Updates			300.00	100.00	100.00	100.00
711	In-Service Training & Education			420.00	500.00	500.00	500.00
714	Travel Expenses			98.65	100.00	100.00	100.00
730	Dues and Subscriptions			803.64	425.00	500.00	500.00
775	Revaluation of Town			90,000.00	15,000.00	15,000.00	15,000.00
871	Capital Outlay - Replacement Equipment			0.00	0.00	0.00	0.00
995	Dept. Head Allocation			1,850.00	0.00	0.00	0.00
	<i>Total Expenses:</i>			100,295.78	24,513.00	23,975.00	23,975.00
7	TOTAL DEPARTMENT			350,385.64	272,527.00	290,215.00	290,215.00
	BOARD OF SELECTMEN - 122						
153	Reserves - Collective Bargaining Agreements			0.00	233,709.00	150,000.00	150,000.00
198	Reserves - Collective Bargaining Agreements - Police					268,000.00	0.00
	<i>Total Salaries</i>			0.00	233,709.00	418,000.00	150,000.00
	<i>EXPENSES:</i>						
309	Consultant Fees			4,992.00		4,000.00	4,000.00
313	Recording Service Bureau			0.00			
320	Tuition Reimbursement			3,480.00	4,000.00	4,000.00	4,000.00
333	Community Events - General			6,268.24	2,500.00	2,500.00	2,500.00
343	Advertising			1,547.59	3,000.00	4,000.00	4,000.00
346	Town Reports			2,010.00	1,600.00	2,000.00	2,000.00
347	Regional Purchasing Services Group			4,000.00	4,400.00	4,400.00	4,400.00
352	Fourth of July-Childrens Program			6,457.92	5,430.00	5,430.00	5,430.00
353	Holiday Parade			4,713.48	0.00		
353	Fourth of July-Parade			11,577.84	12,760.00	12,760.00	12,760.00
354	Fourth of July-Band Concert			950.00	950.00	950.00	950.00
355	Fourth of July-Fireworks			0.00	10,000.00	10,000.00	10,000.00
361	Haunted Hayride			850.00	0.00	0.00	0.00
362	Easter Hunt			460.08		0.00	0.00
391	Selectmen Annual Conference			1,115.86	600.00	1,200.00	1,200.00
512	Books			752.57	700.00	800.00	800.00
709	Commissions on Disabilities (Cable)			0.00	500.00	500.00	500.00
711	In-Service Training			2,128.76	2,700.00	2,700.00	2,700.00
714	Travel Expenses			0.00	50.00	50.00	50.00
730	Dues & Subscriptions			500.00	962.00	962.00	962.00
733	Mass Municipal Assoc. Membership			5,165.00	5,880.00	5,880.00	5,880.00
760	Awards & Presentations			500.00	1,000.00	2,500.00	2,500.00
	<i>Total Expenses:</i>			57,469.34	57,032.00	64,632.00	64,632.00
8	TOTAL DEPARTMENT			57,469.34	290,741.00	482,632.00	214,632.00
	CENTRALIZED PURCHASING - 138						
	<i>Salaries</i>						
NEW	Purchasing Agent						50,000.00
	<i>Total Salaries</i>						50,000.00
247	Equipment Repairs-Services			0.00	0.00		
305	Photostats-services			11,329.34	13,474.00	11,000.00	11,000.00
340	Telephone			50,891.19	48,100.00	60,000.00	60,000.00
341	Postage			45,435.83	55,880.00	55,880.00	55,880.00
342	Freight & Express			1,634.62	700.00	1,650.00	1,650.00
420	Office Supplies			20,115.48	12,000.00	21,000.00	21,000.00
422	Printing and Stationery			2,823.25	4,000.00	4,000.00	4,000.00
	<i>Total Expenses</i>						153,530.00
9	TOTAL DEPARTMENT			132,229.71	134,154.00	153,530.00	203,530.00
	ELECTIONS - 162						
	<i>SALARIES:</i>						
120	Temporary Wages			10,980.00	24,000.00	12,000.00	12,000.00
162	Data Processing Technician						
130	Overtime - Elections			360.82	8,000.00	2,100.00	2,100.00
	<i>Total Salaries</i>			11,340.82	32,000.00	14,100.00	14,100.00

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	<i>EXPENSES:</i>						
	247 Equip. Repairs, Service contracts			1,137.70	1,575.00	1,800.00	1,800.00
	302 Data Processing-Services			3,650.39	4,600.00	2,500.00	2,500.00
	342 Freight & Express			0.00	400.00	200.00	200.00
	343 Advertising			1,296.00	750.00	750.00	750.00
	422 Printing Ballots			4,597.48	0.00	6,000.00	6,000.00
	428 Voting Machine Supplies			747.81	5,000.00	1,000.00	1,000.00
	<i>Total Expenses</i>			11,429.38	12,325.00	12,250.00	12,250.00
10	TOTAL DEPARTMENT			22,770.20	44,325.00	26,350.00	26,350.00
	HUMAN RESOURCES- 152						
	<i>SALARIES:</i>						
51	Department Head	0.00	1.00			80,308.00	80,308.00
	<i>Total Salaries</i>					80,308.00	80,308.00
	<i>EXPENSES:</i>						
420	Office Supplies					225.00	225.00
711	In Service & Training					1,000.00	1,000.00
714	Travel					375.00	375.00
730	Dues					300.00	300.00
	<i>Total Expenses</i>					1,900.00	1,900.00
	TOTAL DEPARTMENT					82,208.00	82,208.00
	INFORMATION SYSTEMS - 155						
	<i>SALARIES:</i>						
51	Department Head	0.10	0.10	11,550.09	11,000.00	11,043.00	11,043.00
130	24/7/365 support overtime			13,383.86	12,985.00	12,985.00	12,985.00
162	Technician	1.00	2.00	42,992.02	42,775.00	41,886.00	73,386.00
	<i>Total Salaries</i>			67,925.97	66,760.00	65,914.00	97,414.00
	<i>EXPENSES</i>						
200	Services			87,342.10	83,367.00	91,704.00	91,704.00
	Addition of GIS software maintenance/support						
401	Supplies			43,227.00	52,403.00	52,403.00	52,403.00
	<i>Total Expenses</i>			130,569.10	135,770.00	144,107.00	144,107.00
	TOTAL DEPARTMENT			198,495.07	202,530.00	210,021.00	241,521.00
	REGISTRARS - 163						
	<i>SALARIES:</i>						
53	Board of Registrars			993.10	950.00	950.00	950.00
99	Clerk to the Registrars	1.00	1.00	42,536.61	42,282.00	42,282.00	42,282.00
140	Longevity			900.00	900.00	900.00	900.00
	<i>Total Salaries</i>			44,429.71	44,132.00	44,132.00	44,132.00
	<i>EXPENSES:</i>						
302	Data Process., Services						
342	Freight & Express			0.00	100.00	100.00	100.00
343	Advertising			1,042.32	600.00	200.00	200.00
345	Street Listing Books			1,915.00	2,200.00	2,200.00	2,200.00
	<i>Total Expenses</i>			2,957.32	2,900.00	2,500.00	2,500.00
11	TOTAL DEPARTMENT			47,387.03	47,032.00	46,632.00	46,632.00
	TOWN CLERK - 161						
	<i>SALARIES:</i>						
51	Town Clerk	1.00	1.00	81,137.70	84,235.00	84,830.00	84,830.00
52	Assistant Town Clerk			0.00	0.00	0.00	0.00
99	Principal Clerk	1.00	2.00	44,161.18	78,646.00	80,506.00	80,506.00
59	Receptionist/Clerk	1.00	0.00	34,397.97	0.00	0.00	0.00
120	Temporary Wages			0.00	0.00	0.00	0.00
140	Longevity			900.00	900.00	900.00	900.00
	<i>Total Salaries</i>			160,596.85	163,781.00	166,236.00	166,236.00
	<i>EXPENSES:</i>						
247	Equip Repairs-Services,Service Contracts			3,109.53	1,200.00	1,000.00	1,000.00
310	Binding			0.00	2,000.00	1,500.00	1,500.00
342	Freight & Express			0.00	100.00	100.00	100.00
343	Advertising			207.00	450.00	450.00	450.00
420	Office Supplies			1,727.48	2,800.00	2,800.00	2,800.00
608	Updating Code (Bylaws)					3,500.00	3,500.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	711 In-Service Training & Education			673.17	1,200.00	2,400.00	2,400.00
	714 Travel Expenses			322.80	500.00	500.00	500.00
	730 Dues and Subscriptions			1,986.86	3,000.00	3,000.00	3,000.00
	<i>Total Expenses</i>			8,026.84	11,250.00	15,250.00	15,250.00
12	TOTAL DEPARTMENT			168,623.69	175,031.00	181,486.00	181,486.00
	TOWN COUNSEL - 111						
	324 <i>RETAINER:</i>			49,306.07	50,000.00	46,000.00	46,000.00
	Town Counsel			49,306.07	50,000.00	46,000.00	46,000.00
	<i>EXPENSES:</i>						
	325 Legal Fees			155,539.97	125,000.00	154,000.00	154,000.00
	300 Negotiations & Arbitration			61,671.53	100,000.00	100,000.00	100,000.00
	<i>Total Expenses</i>			217,211.50	225,000.00	254,000.00	254,000.00
13	TOTAL DEPARTMENT			266,517.57	275,000.00	300,000.00	300,000.00
	TOWN HOUSE - 159						
	<i>SALARIES:</i>						
	51 Building Maintenance Supervisor	0.00	1.00			62,000.00	62,000.00
	114 Building Maintenance	1.00	4.00	59,830.32	67,874.00	205,749.00	205,749.00
	118 Part Time Wages					10,600.00	10,600.00
	130 Overtime			2,633.29	4,500.00	3,500.00	3,500.00
	140 Longevity			1,900.00	1,900.00	3,700.00	3,700.00
	<i>Total Salaries:</i>			64,363.61	74,274.00	285,549.00	285,549.00
	<i>EXPENSES:</i>						
	211 Electricity-Town Hall, Lucius Clapp			33,858.41	34,000.00	34,000.00	34,000.00
	212 Gas-Town Hall & Lucius Clapp Memorial			21,858.69	30,000.00	30,000.00	30,000.00
	231 Water-Town Hall, Lucius Clapp			2,720.28	2,600.00	2,700.00	2,700.00
	246 Building Repairs-Services			3,007.83	2,500.00	6,000.00	6,000.00
	247 Equipment Repairs-Services			341.61	150.00	150.00	150.00
	250 Fire Alarm Service Contracts			58.75	500.00	500.00	500.00
	253 Elevator Inspections			1,940.00	3,308.00	2,000.00	2,000.00
	307 Contract Services			13,186.62	14,600.00	15,000.00	15,000.00
	340 Telephone & Telegraph			0.00	0.00		
	342 Freight & Express			51.59			
	343 Advertising						
	420 Office Supplies						
	430 Equipment Repairs-Supplies			295.50	480.00	480.00	480.00
	442 Building Supplies			3,910.20	6,300.00	6,300.00	6,300.00
	443 Building Repairs-Supplies			2,912.24	2,780.00	2,780.00	2,780.00
	444 Paints			28.06	100.00	100.00	100.00
	445 Small Tools			110.11	40.00	40.00	40.00
	581 Uniforms			210.02	400.00	1,200.00	1,200.00
	815 Capital Outlay - Land Improvements			0.00	0.00		
	<i>Total Expenses:</i>			84,489.91	97,758.00	101,250.00	101,250.00
14	TOTAL DEPARTMENT			148,853.52	172,032.00	386,799.00	386,799.00
	TOWN MANAGER - 123						
	<i>SALARIES:</i>						
	51 Town Manager	1.00	1.00	141,998.48	158,700.00	163,366.00	163,366.00
	Human Resources Director	0.00	0.00		0.00	0.00	0.00
	108 Executive Secretary & Aff. Action Officer	1.00	1.00	73,681.85	70,535.00	70,535.00	70,535.00
	109 Secretary - Bd of Selectmen	1.00	1.00	53,912.24	51,609.00	51,609.00	51,609.00
	110 Secretary - Board of Health, Finance Committee, General	1.00	1.00	49,688.86	47,566.00	47,566.00	47,566.00
	140 Longevity			4,200.00	4,200.00	4,200.00	4,200.00
	<i>Total Salaries:</i>			323,481.43	332,610.00	337,276.00	337,276.00
	<i>EXPENSES:</i>						
	242 Vehicle Maint & Repair-services			92.85	100.00	500.00	500.00
	480 Vehicle Maint & Oper-supplies			38.78	100.00	500.00	500.00
	481 Gasoline, Oil, Grease			1,289.95	3,480.00	3,480.00	3,480.00
	711 In-Service Training & Education			190.00	500.00	2,500.00	2,500.00
	730 Dues and Subscriptions			180.35	175.00	175.00	175.00
	<i>Total Expenses:</i>			1,791.93	4,355.00	7,155.00	7,155.00
15	TOTAL DEPARTMENT			325,273.36	336,965.00	344,431.00	344,431.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	TREASURER/COLLECTOR - 145						
	<i>SALARIES:</i>						
51	Treasurer/Collector	1.00	1.00	91,954.11	88,025.00	88,025.00	88,025.00
54	Asst. Treasurer/Collector	1.00	1.00	63,488.08	60,776.00	60,776.00	60,776.00
99	Principal Clerks-Collector's Office	2.00	2.00	94,369.93	85,629.00	84,564.00	84,564.00
111	Payroll Clerk	1.00	1.00	52,343.96	50,108.00	53,277.00	53,277.00
113	Delinquent Tax Collector	1.00	1.00	51,096.92	50,108.00	50,108.00	50,108.00
130	Overtime-Treasurer's Dept			0.00	0.00	0.00	0.00
140	Longevity			7,700.00	7,950.00	8,700.00	8,700.00
	<i>Total Salaries</i>			360,953.00	342,596.00	345,450.00	345,450.00
	<i>EXPENSES::</i>						
249	Office Equip Repair-Services			2,024.32	2,500.00	800.00	800.00
308	Tax Takings & Foreclosures			49,493.03	45,000.00	21,609.00	46,609.00
310	Binding			0.00	650.00	0.00	0.00
311	Lock Box			16,719.36	18,000.00	18,000.00	18,000.00
314	Borrowing Expenses			8,124.28	15,000.00	15,000.00	15,000.00
315	Payroll Services			22,179.56	24,000.00	61,000.00	24,000.00
316	Banking Services			4,430.04	4,000.00	4,000.00	4,000.00
343	Advertising			134.00	400.00	300.00	300.00
420	Office Supplies			7,539.88	14,000.00	14,000.00	14,000.00
432	Office Equip-Repairs			0.00	200.00	200.00	200.00
711	In-Service Training & Education			105.00	600.00	200.00	200.00
712	State Certification Schools			0.00	500.00	0.00	0.00
714	Travel Expenses			418.15	600.00	600.00	600.00
730	Dues and Subscriptions			410.00	500.00	450.00	450.00
780	Petty Cash			0.00	200.00	200.00	200.00
	<i>Total Expenses:</i>			111,577.62	126,150.00	136,359.00	124,359.00
16	TOTAL DEPARTMENT			472,530.62	468,746.00	481,809.00	469,809.00
	UNEMPLOY. COMP. - 913						
	FUNCTION: To fund unemployment costs. The Town self funds the cost of all unemp. claims. This is a considerable annual savings over the payroll tax plan. Costs for school employees are included in the school budget.						
	Non-School Employees			79,215.94	65,000.00	65,000.00	40,000.00
17	TOTAL DEPARTMENT			79,215.94	65,000.00	65,000.00	40,000.00
	ANIMAL CONTROL - 292						
	<i>SALARIES:</i>						
51	Animal Control Officer	1.00	1.00	16,049.06	38,649.00	38,649.00	38,649.00
95	Animal Inspector	0.50	0.50	1,312.04	2,610.00	2,610.00	2,610.00
118	Asst Animal Control Officers	0.50	0.50	9,853.99	5,054.00	5,054.00	5,054.00
130	Overtime - Animal Control			488.08	1,005.00	500.00	500.00
140	Longevity			0.00	0.00	0.00	0.00
	<i>Total Salaries:</i>			27,703.17	47,318.00	46,813.00	46,813.00
	<i>EXPENSES:</i>						
211	Electricity			3,342.67	5,750.00	4,800.00	4,750.00
231	Water			394.39	800.00	400.00	800.00
242	Vehicle Maintenance - Services			0.00	50.00	50.00	50.00
246	Building Repairs - Services			0.00	165.00	100.00	100.00
247	Equipment Repairs - Services			0.00	0.00	0.00	0.00
278	Kennel Fees			0.00	100.00	100.00	100.00
317	Veterinarian Fees			1,279.77	1,000.00	1,200.00	1,200.00
320	In-Service Training & Education			0.00	50.00	50.00	50.00
328	Disposal of Animals			420.00	850.00	630.00	630.00
340	Telephone/Alarm			305.59	900.00	610.00	610.00
343	Advertising			0.00	140.00	140.00	140.00
422	Printing			803.00	200.00	200.00	200.00
442	Building Supplies			1,254.97	800.00	800.00	800.00
480	Vehicle Maintenance - Supplies			0.00	200.00	100.00	100.00
481	Gas, Oil, Grease			712.85	2,000.00	2,000.00	2,000.00
495	Animal Food			105.79	300.00	300.00	0.00
581	Clothing			0.00	300.00	300.00	300.00
584	Chemicals			240.16	200.00	200.00	200.00
730	Dues & Subscriptions			0.00	50.00	50.00	50.00
	<i>Total Expenses:</i>			8,859.19	13,855.00	12,030.00	12,080.00
18	TOTAL DEPARTMENT			36,562.36	61,173.00	58,843.00	58,893.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	AUXILIARY POLICE - 211						
	<i>EXPENSES:</i>						
	241 Radio Repairs-Services			1,095.00	1,000.00	1,000.00	1,000.00
	320 MCJTC Training			520.00	800.00	800.00	800.00
	581 Clothing/Uniforms			2,754.36	5,562.00	4,063.00	4,063.00
	585 Ammunition			3,386.34	1,600.00	2,600.00	2,600.00
	587 Patrol Supplies			2,616.30	1,000.00	1,000.00	1,000.00
	<i>Total Expenses</i>			10,372.00	9,962.00	9,463.00	9,463.00
19	TOTAL DEPARTMENT			10,372.00	9,962.00	9,463.00	9,463.00
	BOARD OF HEALTH - 510						
	<i>SALARIES</i>						
	50 Meeting Secretary			1,188.00	2,200.00	2,500.00	2,500.00
	51 Sanitarian	1.00	1.00	67,858.78	65,920.00	65,920.00	65,920.00
	96 Septage Dumping Station Monitors	0.50	0.50	8,017.48	7,000.00	0.00	0.00
	140 Longevity - Board of Health			0.00	0.00	0.00	0.00
	<i>Total Salaries:</i>			77,064.26	75,120.00	68,420.00	68,420.00
	<i>EXPENSES:</i>						
	201 Professional Services			0.00	0.00	500.00	500.00
	309 Consultant Services & Restaurant Inspections			0.00	1,200.00	1,200.00	1,200.00
	318 Lab Fees (Ames Pond)			400.00	800.00	800.00	800.00
	340 Telephone (Dumping Station)			354.82	0.00	0.00	0.00
	343 Advertising			386.00	0.00	400.00	400.00
	420 Office Supplies			1,393.31	1,000.00	1,000.00	1,000.00
	480 Vehicle Maintenance - Supplies			0.00	0.00	0.00	0.00
	581 Clothing/Uniforms			140.00	200.00	200.00	200.00
	711 In-Service Training & Education			0.00	500.00	500.00	500.00
	730 Dues and Subscriptions			355.00	300.00	300.00	300.00
	<i>Total Expenses:</i>			3,029.13	4,000.00	4,900.00	4,900.00
20	TOTAL DEPARTMENT			80,093.39	79,120.00	73,320.00	73,320.00
	BUILDING - 241						
	<i>SALARIES:</i>						
	51 Building & Zoning Official	1.00	1.00	89,370.19	76,000.00	77,462.00	77,462.00
	91 Deputy Inspectors			859.86	3,015.00	3,015.00	3,015.00
	92 Wiring Inspector	0.50	0.50	19,960.75	19,014.00	19,371.00	19,371.00
	93 Plumbing/Gas Inspector	0.50	0.50	19,598.66	19,014.00	19,371.00	19,371.00
	107 Secretary-Building	0.00	1.00	-405.00	0.00	13,650.00	35,801.00
	117 Meeting Wages-Zoning Board			187.00	400.00	2,500.00	2,500.00
	127 Secretary-Zoning Bd.	1.00	1.00	52,639.77	54,437.00	55,271.00	55,271.00
	130 Overtime			0.00	0.00	0.00	0.00
	140 Longevity-Building			2,550.00	3,450.00	1,400.00	1,400.00
	197 Interim Building Inspector	1.00	0.00	1,920.00			
	<i>Total Salaries:</i>			186,681.23	175,330.00	192,040.00	214,191.00
	<i>EXPENSES:</i>						
	94 Contract Services/Sealer Wts & Measures			8,000.00	10,500.00	10,500.00	10,500.00
	242 Vehicle Maint & Oper-Services			0.00	500.00	500.00	500.00
	249 Office Equip Repairs-Service			415.00	1,000.00	1,000.00	1,000.00
	305 Photostats & Photographs			8.18	500.00	1,600.00	1,600.00
	340 Telephone			0.00	250.00	250.00	250.00
	342 Freight & Express			25.78	50.00	50.00	50.00
	343 Advertising			0.00	30.00	30.00	30.00
	420 Office Supplies			966.99	1,200.00	1,200.00	1,200.00
	445 Small Tools			69.72	100.00	100.00	100.00
	480 Vehicle Maint & Oper-Supplies			0.00	400.00	400.00	400.00
	481 Gas, Oil, Grease			495.49	1,000.00	1,000.00	1,000.00
	512 Books			867.20	1,000.00	1,000.00	1,000.00
	513 Maps			100.00	50.00	50.00	50.00
	711 In-Service Education			290.00	500.00	500.00	500.00
	712 Certification School			565.00	800.00	800.00	800.00
	714 Travel Expenses			1,950.90	2,000.00	2,000.00	2,000.00
	730 Dues and Subscriptions			347.00	700.00	700.00	700.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	854 Capital Outlay (Adtl Equip Computer)			0.00		0.00	0.00
	871 Capital Outlay (Replacement Equipment)			0.00	0.00	0.00	0.00
	Total Expenses			14,101.26	20,580.00	21,680.00	21,680.00
21	TOTAL DEPARTMENT			200,782.49	195,910.00	213,720.00	235,871.00
	CONSERVATION - 171						
	<i>SALARIES:</i>						
	56 Environmental Affairs Officer	1.00	1.00	78,839.62	75,471.00	75,471.00	75,471.00
	50 Meeting Secretary			4,364.25	4,800.00	5,000.00	5,000.00
	140 Longevity			1,400.00	1,400.00	1,400.00	1,400.00
	Meeting Wages - Conservation			84,603.87	81,671.00	81,871.00	81,871.00
	<i>EXPENSES:</i>						
	260 Trails & Fields Maintenance			71.57	0.00	0.00	0.00
	343 Advertising			37.80	100.00	100.00	100.00
	420 Office Supplies			728.56	800.00	800.00	800.00
	581 Clothing/Uniforms			200.00	200.00	200.00	200.00
	711 In-Service Training & Education			380.00	300.00	1,500.00	1,500.00
	730 Dues and Subscriptions			646.00	400.00	400.00	400.00
	Total Expenses			2,063.93	1,800.00	3,000.00	3,000.00
22	TOTAL DEPARTMENT			86,667.80	83,471.00	84,871.00	84,871.00
	ENGINEERING - 411						
	<i>SALARIES:</i>						
	51 Town Engineer	1.00	1.00	97,923.37	98,905.00	98,905.00	98,905.00
	52 Assistant Town Engineer	0.00	0.33	0.00	0.00	28,667.00	20,834.00
	107 Secretary - Engineering	1.00	1.00	48,151.71	46,103.00	46,103.00	46,103.00
	140 Longevity			1,400.00	1,400.00	2,050.00	2,050.00
	162 GIS Coordinator (60%)	0.60	0.60		45,500.00	45,500.00	45,500.00
	Total Salaries:			147,475.08	191,908.00	221,225.00	213,392.00
	<i>EXPENSES:</i>						
	200 Purchase of Services			0.00	0.00		
	247 Equipment Repairs-Services			1,659.80	800.00	1,545.00	1,545.00
NEW	GIS Operations						10,000.00
	307 Contract Services			10,425.00	0.00		
	313 Recordings			76.00	500.00	300.00	300.00
	340 Telephone & Telegraph			524.28	2,000.00	2,000.00	2,000.00
	343 Advertising			0.00	600.00	300.00	300.00
	420 Office Supplies			2,074.46	1,500.00	1,800.00	1,800.00
	430 Equipment Repairs - Supplies			1,842.77	300.00	300.00	300.00
	444 Paints			0.00	0.00		
	480 Vehicle Maintenance-Supplies			260.86	500.00	1,000.00	1,000.00
	481 Gas,Oil, & Grease			878.56	2,000.00	2,000.00	2,000.00
	581 Clothing/Uniforms			405.00	600.00	600.00	600.00
	711 In Service Training & Education			225.00	1,000.00	2,000.00	2,000.00
	714 Travel Expenses			152.21	500.00	300.00	300.00
	730 Dues and Subscriptions			171.00	0.00	0.00	0.00
	852 Replacement of Equipment/Add'l Off Furniture			0.00	0.00	0.00	0.00
	871 Replacement of Equipment/Capital Outlay			0.00	0.00	0.00	0.00
	Total Expenses:			18,694.94	10,300.00	12,145.00	22,145.00
23	TOTAL DEPARTMENT			166,170.02	202,208.00	233,370.00	235,537.00
	FIRE - 220						
	<i>SALARIES:.</i>						
	51 Chief (50%)	0.50	0.50	63,978.98	64,202.00	64,449.00	51,948.00
	60 Captains	5.00	5.00	356,617.21	341,077.00	342,389.00	342,389.00
	61 Deputy Fire Chief (50%)	0.50	0.50	39,025.43	37,351.00	37,495.00	37,495.00
	63 Lieutenants	9.00	9.00	587,520.59	555,560.00	557,697.00	557,697.00
	65 Firefighters	30.00	30.00	1,558,465.17	1,515,113.00	1,522,108.00	1,522,108.00
	71 Mechanic	0.50	0.50	29,229.26	27,999.00	28,107.00	28,107.00
	112 Clerk - Fire Dept (50%)	0.50	0.50	26,172.01	25,054.00	25,151.00	25,151.00
	114 Maintenance Worker	0.15	0.15	4,835.28	8,200.00	0.00	0.00
	133 Civilian Dispatchers-38%	4.00	4.00	65,308.20	67,946.00	68,208.00	68,208.00
	Full Time Employees			2,731,152.13	2,642,502.00	2,645,604.00	2,633,103.00
	66 Specialists			19,000.00	16,500.00	16,500.00	16,500.00
	67 Fire Alarm			24,253.13	25,000.00	25,097.00	25,097.00
	68 Emergency Call Backs			91,522.90	95,366.00	95,733.00	95,733.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	130 Overtime - Minimum Manning			303,841.38	291,116.00	292,236.00	292,236.00
	140 Longevity-Fire			43,049.96	44,750.00	44,750.00	42,850.00
	141 Education Incentive Pay			24,400.00	26,800.00	26,800.00	26,800.00
	143 Paid Holidays			124,874.79	133,827.00	133,827.00	133,827.00
	152 Sick Leave Buyback			4,950.00	0.00		
	168 Support Equipment			4,800.00	4,900.00	4,900.00	4,900.00
	190 Overtime - Training			12,681.97	15,000.00	15,000.00	15,000.00
	Total Salaries :			3,384,526.26	3,295,761.00	3,300,447.00	3,286,046.00
	<i>NONSALARIES:</i>						
	<i>VEHICLE MAINTENANCE:</i>						
	242 Vehicle Main. & Operation - Service			14,992.43	15,000.00	12,720.00	15,000.00
	480 Vehicle Maint & Oper-Sup			32,759.46	30,000.00	25,440.00	30,000.00
	Total Vehicle Maintenance			47,751.89	45,000.00	38,160.00	45,000.00
	<i>UTILITIES:</i>						
	211 Electricity			29,727.00	33,618.00	28,508.00	33,618.00
	212 Gas			26,911.98	26,894.00	22,806.00	26,894.00
	231 Water			3,654.22	3,842.00	3,258.00	3,842.00
	340 Telephone			6,062.01	7,684.00	6,516.00	7,684.00
	Total Utilities:			66,355.21	72,038.00	61,088.00	72,038.00
	<i>RADIO REPAIRS:</i>						
	241 Radio Repairs-Services			121.01	961.00	815.00	961.00
	431 Radio Repairs-Supplies			2,295.21	2,882.00	2,444.00	2,882.00
	Total Radio Repairs:			2,416.22	3,843.00	3,259.00	3,843.00
	<i>EXPENSES:</i>						
	246 Building Repairs-Services			1,386.68	3,842.00	3,258.00	3,842.00
	247 Equipment Repairs-Services			4,245.04	4,803.00	4,073.00	4,803.00
	305 Photostats & Photographs			0.00	193.00	164.00	193.00
	342 Freight & Express			470.97	961.00	815.00	961.00
	343 Advertising			1,041.11	385.00	326.00	385.00
	383 Laundry			11,523.66	12,679.00	10,752.00	12,679.00
	420 Office Supplies			916.85	1,201.00	1,018.00	1,201.00
	421 Photographic Supplies			0.00	193.00	164.00	193.00
	430 Equipment Repairs-Supplies			1,588.27	1,921.00	1,629.00	1,921.00
	442 Building Supplies			5,555.33	6,724.00	5,702.00	6,724.00
	445 Firefighting Tools			10,211.52	8,165.00	6,924.00	8,165.00
	491 Food			940.00	577.00	489.00	577.00
	512 Books			113.90	193.00	164.00	193.00
	584 Chemicals			1,091.90	961.00	815.00	961.00
	589 Fire Alarm Cable & Fixtures			4,427.18	5,763.00	4,887.00	5,763.00
	714 Travel Expenses			0.00	2,402.00	2,037.00	2,402.00
	730 Dues and Subscriptions			2,143.95	1,441.00	1,221.00	1,441.00
	Total Expenses:			45,656.36	52,404.00	44,438.00	52,404.00
	<i>OTHER ITEMS:</i>						
	320 In Service Training			513.00	5,763.00	4,887.00	5,763.00
	581 Clothing			47,663.83	37,200.00	31,546.00	37,200.00
	481 Gas, Oil, Grease			11,785.83	15,849.00	13,440.00	15,849.00
	852 Capital Outlay-Office Furniture			0.00	0.00		
	871 Capital Outlay - Replacement Equipment			0.00			
	Total Other Items:			59,962.66	58,812.00	49,873.00	58,812.00
	SUBTOTAL NON-SALARIES:			222,142.34	232,097.00	196,818.00	232,097.00
	Department Head allocation reduction				-35,279.00	0.00	0.00
24	TOTAL DEPARTMENT			3,606,668.60	3,492,579.00	3,497,265.00	3,518,143.00
	PLANNING BOARD - 175						
	<i>SALARIES:</i>						
	193 Planner	1.00	1.00	86,100.01	84,786.00	82,315.00	82,315.00
	50 Meeting Wages - Planning Board			1,199.00	2,000.00	2,500.00	2,500.00
	Total salaries			87,299.01	86,786.00	84,815.00	84,815.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	<i>EXPENSES:</i>						
313	Recordings			0.00	100.00	100.00	100.00
343	Advertising			596.14	200.00	200.00	200.00
420	Office Supplies			364.46	450.00	450.00	450.00
711	In Service Training & Education			0.00	0.00	1,000.00	1,000.00
714	Travel			0.00	0.00	0.00	0.00
730	Dues and Subscriptions			102.75	100.00	125.00	125.00
	<i>Total Expenses</i>			1,063.35	850.00	1,875.00	1,875.00
25	TOTAL DEPARTMENT			88,362.36	87,636.00	86,690.00	86,690.00
	POLICE - 210						
	<i>SALARIES:</i>						
51	Police Chief	1.00	1.00	99,347.58	99,609.00	104,074.00	104,074.00
62	Sergeants	8.00	9.00	525,224.62	552,319.00	555,531.00	596,527.00
63	Lieutenant	3.00	3.00	218,632.21	212,089.00	212,709.00	228,467.00
64	Patrolmen	40.00	39.00	1,752,439.57	1,871,531.00	1,778,318.00	1,962,888.00
107	Administrative Asst. - Police	1.00	1.00	62,099.92	59,447.00	59,447.00	59,447.00
111	Computer Operator - Police	1.00	1.00	52,343.96	52,066.00	54,695.00	54,695.00
112	Sr. Clerk - Police P/T			0.00		0.00	0.00
114	Custodian - Police	1.00	1.00	55,030.66	52,680.00	0.00	0.00
133	Civilian Dispatchers	4.00	4.00	107,500.27	161,378.00	159,450.00	159,450.00
	Permanent Employees			2,872,618.79	3,061,119.00	2,924,224.00	3,165,548.00
66	Specialist's Salary	14.00	14.00	50,484.53	60,800.00	52,400.00	57,200.00
130	Overtime-Regular			173,619.92	210,000.00	210,000.00	186,000.00
135	Town Details			9,854.95	20,465.00	16,915.00	20,465.00
140	Longevity - Police			37,924.85	51,315.00	43,550.00	43,550.00
141	Education Incentive Pay			300,893.40	316,803.00	301,543.00	339,426.00
142	Night Differential			84,612.00	92,000.00	92,000.00	92,000.00
143	Paid Holidays			107,715.48	117,901.00	112,617.00	124,938.00
150	Court Time			40,212.74	70,000.00	65,000.00	65,000.00
165	AED Implementation			35,000.00	36,400.00	35,000.00	40,800.00
190	Overtime-In Service Training			13,301.56	23,000.00	20,000.00	21,500.00
	<i>SUBTOTAL SALARIES</i>			3,726,238.22	4,059,803.00	3,873,249.00	4,156,427.00
	<i>NONSALARIES:</i>						
	<i>VEHICLE MAINTENANCE::</i>						
242	Vehicles Maint - Service			10,778.82	10,000.00	10,000.00	10,000.00
480	Vehicles Maint - Supplies			15,214.15	40,000.00	26,000.00	26,000.00
	<i>Total Vehicle Maintenance and Operation</i>			25,992.97	50,000.00	36,000.00	36,000.00
	<i>UTILITIES:</i>						
211	Electricity			28,969.41	34,000.00	34,000.00	34,000.00
212	Gas			14,913.66	24,000.00	18,000.00	18,000.00
231	Water			918.14	1,200.00	1,100.00	1,100.00
340	Telephone			18,213.15	26,000.00	26,000.00	26,000.00
	<i>Total Utilities</i>			63,014.36	85,200.00	79,100.00	79,100.00
	<i>RADIO REPAIRS:</i>						
241	Radio Repair-Service			12,925.34	25,000.00	15,000.00	15,000.00
431	Radio Repair-Supplies			36.15	4,000.00	3,000.00	3,000.00
	<i>Total Radio Repairs</i>			12,961.49	29,000.00	18,000.00	18,000.00
	<i>EXPENSES:</i>						
246	Building Repairs - Service			12,165.40	12,000.00	14,000.00	14,000.00
247	Equipment Repairs - Service			9,882.20	10,000.00	10,000.00	10,000.00
277	Identi-Kit Rental			408.00	425.00	425.00	425.00
305	Photography			3,961.66	2,500.00	3,000.00	3,000.00
306	Billing & Collection			605.34	2,000.00	1,500.00	1,500.00
421	Photostats-Supplies			2,389.30	2,000.00	2,000.00	2,000.00
317	Veterinarian Fees			480.00	1,000.00	1,000.00	1,000.00
342	Freight and Express			182.39	400.00	200.00	200.00
343	Advertising			255.00	350.00	350.00	350.00
383	Laundry/Rug Cleaning			0.00	700.00	700.00	700.00
386	Baypern Membership			1,600.00	1,600.00	1,600.00	1,600.00
430	Equipment Repairs - Supplies			2,246.80	2,500.00	2,500.00	2,500.00
442	Building Supplies			8,073.29	8,000.00	10,000.00	10,000.00
492	Feeding Prisoners			333.62	1,200.00	2,000.00	2,000.00
495	Feeding Dogs			0.00	400.00	600.00	600.00
501	Medical and First Aid			5,790.97	1,300.00	5,000.00	5,000.00
512	Books			4,100.98	4,000.00	3,000.00	3,000.00
584	Chemicals (breathalyzer)			675.75	500.00	500.00	500.00
585	Ammunition			15,690.25	15,000.00	15,000.00	15,000.00
586	Flares/Batteries			0.00	800.00	200.00	200.00
587	Patrol Equipment			8,028.17	1,600.00	1,600.00	1,600.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
711	In-Service Training and Education			5,746.97		5,000.00	5,000.00
730	Dues and Subscriptions			8,641.65	7,000.00	5,000.00	5,000.00
783	Undercover Funds			3,000.00	3,000.00	2,243.00	2,243.00
	<i>Total Expenses</i>			94,257.74	78,275.00	87,418.00	87,418.00
	<i>OTHER ITEMS:</i>						
270	Equipment Rental			1,402.00	2,000.00	1,500.00	1,500.00
320	In-Service Training Tuition			9,620.00	7,200.00	7,200.00	7,200.00
384	Uniform Cleaning Allowance			32,125.00	33,025.00	32,425.00	37,525.00
422	Printing and Stationery			16,833.94	12,000.00	12,000.00	12,000.00
481	Gasoline, Oil, Grease			68,313.07	112,000.00	112,000.00	112,000.00
580	Clothing Replacement			132.90	300.00	300.00	300.00
581	Uniform Clothing Allowance			57,056.52	63,320.00	60,936.00	61,570.00
780	Petty Cash			55.00	100.00	100.00	100.00
	<i>Total Other Items</i>			185,538.43	229,945.00	226,461.00	232,195.00
	SUBTOTAL NON-SALARIES			381,764.99	472,420.00	446,979.00	452,713.00
	Department Head allocation reduction				-45,568.00		
26	TOTAL DEPARTMENT			4,108,003.21	4,486,655.00	4,320,228.00	4,609,140.00
	DEPARTMENT OF PUBLIC WORKS - 421						
	<i>SALARIES:</i>						
51	Superintendent (20%)	0.20	0.20	25,813.06	23,452.00	23,524.00	23,524.00
52	Asst. Superintendent (100%)	1.00	1.00	89,081.46	90,652.00	90,652.00	90,652.00
57	Working Foremen	3.00	3.00	157,945.49	196,407.00	196,407.00	196,407.00
69	Administrative Asst.	0.34	0.34	20,386.92	20,103.00	20,103.00	20,103.00
70	Hoisting Equipment Oper.	4.50	4.50	246,191.52	250,122.00	250,122.00	250,122.00
71	Motor Equipment Repair	0.50	0.50	26,567.04	27,792.00	27,792.00	27,792.00
74	P.W. Maint. Craftsman	0.00	0.00	-1,496.72	0.00	0.00	0.00
75	Spec. Motor Equip. Oper.	2.00	2.00	92,687.04	91,413.00	91,413.00	91,413.00
81	Out of Grade Wages			16,011.97	1,000.00	1,000.00	1,000.00
99	Senior Clerk	1.00	1.00	56,362.56	55,583.00	55,583.00	55,583.00
112	Clerk	1.00	1.00	43,646.16	45,707.00	45,707.00	45,707.00
120	Temporary Wages			22,394.70	0.00	0.00	0.00
129	Building Maintenance Craftman	0.50	0.00	14,598.16	26,598.00	0.00	0.00
130	Overtime			41,671.31	40,000.00	40,000.00	40,000.00
140	Longevity			12,697.16	13,790.00	13,790.00	13,790.00
152	Sick Leave Buyback			935.71	1,000.00	1,000.00	1,000.00
185	PT Bid and Procurement Clerk		0.13		5,287.00	0.00	0.00
	<i>Total</i>			865,493.54	888,906.00	857,093.00	857,093.00
	SUBTOTAL SALARIES			865,493.54	888,906.00	857,093.00	857,093.00
	<i>NONSALARIES:</i>						
	<i>UTILITIES:</i>						
211	Electricity			6,322.32	15,000.00	15,000.00	15,000.00
212	Gas			10,950.01	12,000.00	12,000.00	12,000.00
340	Telephone			10,776.36	9,000.00	9,000.00	9,000.00
	<i>Total Utilities</i>			28,048.69	36,000.00	36,000.00	36,000.00
	<i>OPERATING EXPENSES:</i>						
235	CDL Drug/Alcohol Testing			896.00	900.00	900.00	900.00
241	Radio Repairs - Services			1,929.95	1,000.00	1,000.00	1,000.00
242	Vehicle Maintenance & Operation - Service			9,002.14	9,000.00	9,000.00	9,000.00
246	Building Repairs - Service			3,721.00	3,000.00	3,000.00	3,000.00
247	Equipment Repairs - Service			3,477.18	4,000.00	4,000.00	4,000.00
249	Office Equipment Repairs			756.29	1,000.00	1,000.00	1,000.00
252	Medical & First Aid - Service			0.00	100.00	100.00	100.00
273	Machinery Rental			4,380.55	1,500.00	1,500.00	1,500.00
305	Photostats and Photographs - Service			0.00	200.00	200.00	200.00
320	In-Service Training			4,540.00	1,300.00	1,300.00	1,300.00
321	Safety - Service			448.34	300.00	300.00	300.00
341	Postage			154.00	180.00	180.00	180.00
342	Freight & Express			240.51	500.00	500.00	500.00
343	Advertising			932.84	400.00	400.00	400.00
421	Photographic Supplies			851.37	100.00	100.00	100.00
422	Printing and Stationery			624.78	375.00	375.00	375.00
430	Equipment Repairs - Supplies			10,455.33	10,000.00	10,000.00	10,000.00
431	Radio Repairs - Supplies			1,156.45	900.00	900.00	900.00
432	Office Equipment Repairs - Supplies			764.79	575.00	575.00	575.00
441	Welding Supplies			3,480.70	2,500.00	2,500.00	2,500.00
442	Building Supplies			2,811.29	2,400.00	2,400.00	2,400.00
443	Building Repairs			5,211.54	3,600.00	3,600.00	3,600.00
480	Vehicle Maintenance & Operation - Supplies			33,709.23	38,600.00	35,000.00	35,000.00
481	Gas, Oil, Grease			27,174.23	49,000.00	49,000.00	49,000.00
502	Safety Equipment - Supplies			782.70	750.00	750.00	750.00
512	Books			402.33	300.00	300.00	300.00
535	Misc. Construction Materials			2,712.31	950.00	950.00	950.00
581	Clothing			12,308.55	16,500.00	16,500.00	16,500.00
586	Flashlights and Batteries			521.44	190.00	190.00	190.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	714 Travel Expenses			579.33	50.00	50.00	50.00
	730 Dues and Subscriptions			1,311.00	700.00	700.00	700.00
	780 Petty Cash			60.64	100.00	100.00	100.00
	781 State Gas & Diesel Taxes			2,908.90	3,500.00	3,500.00	3,500.00
	782 Miscellaneous Other Expenses			422.00	500.00	500.00	500.00
	853 Capital Outlay/Additional Equipment-Mechanic			0.00	3,800.00	3,800.00	3,800.00
	<i>Total Expenses:</i>			138,727.71	158,770.00	155,170.00	155,170.00
	<i>SUBTOTAL NON-SALARIES:</i>			166,776.40	194,770.00	191,170.00	191,170.00
	246 <i>Building Repairs -Services (Unpaid Bill)</i>						
27	TOTAL DEPARTMENT			1,032,269.94	1,083,676.00	1,048,263.00	1,048,263.00
	PUBLIC WORKS - HIGHWAY DEPARTMENT - 422						
	<i>EXPENSES:</i>						
	210 Police Detail			17,166.17	10,000.00	10,000.00	10,000.00
	243 Resurfacing Streets			47,868.72	90,000.00	80,000.00	90,000.00
	244 Street Painting			34,519.35	40,000.00	40,000.00	40,000.00
	251 Sidewalk Maintenance - Services			12,236.00	4,600.00	4,600.00	4,600.00
	273 Machinery Rental			945.00	3,000.00	2,000.00	3,000.00
	342 Freight & Express			72.08	130.00	130.00	130.00
	430 Equipment Repairs - Supplies			15,486.35	15,000.00	13,000.00	15,000.00
	445 Small Tools			4,184.98	3,000.00	2,500.00	3,000.00
	460 Loam & Grass Seed			1,755.30	500.00	750.00	750.00
	470 Sidewalk Maintenance - Supplies			1,600.00	5,000.00	4,500.00	5,000.00
	471 Sidewalk Construction			10,352.56	7,000.00	7,000.00	7,000.00
	530 Cement, Gravel, Paving - Supplies			29,714.83	16,000.00	18,500.00	18,500.00
	531 Manholes and Catchbasins			12,265.58	2,000.00	2,000.00	2,000.00
	532 Street Signs and Posts			19,974.34	19,000.00	19,000.00	19,000.00
	533 Lumber			119.00	600.00	600.00	600.00
	535 Construction Materials			6,449.88	4,500.00	4,500.00	4,500.00
	<i>Total Expenses</i>			214,710.14	220,330.00	209,080.00	223,080.00
28	TOTAL DEPARTMENT			214,710.14	220,330.00	209,080.00	223,080.00
	PUBLIC WORKS - SNOW REMOVAL - 423						
	<i>SALARIES:</i>						
	130 Overtime - Snow Removal			159,300.04	74,340.00	74,340.00	74,340.00
	<i>EXPENSES:</i>						
	210 Police Details			0.00	0.00	0.00	0.00
	273 Machinery Rental			85,200.86	49,275.00	49,275.00	49,275.00
	342 Freight & Express			108.00	100.00	100.00	100.00
	343 Advertising			62.20	125.00	125.00	125.00
	385 Weather Services			1,195.00	2,000.00	2,000.00	2,000.00
	430 Equipment Repairs - Supplies			53,474.56	20,000.00	20,000.00	20,000.00
	441 Welding Supplies			414.09	650.00	650.00	650.00
	445 Small tools			5.99	500.00	500.00	500.00
	481 Gas, Oil, Grease			10,231.22	12,000.00	12,000.00	12,000.00
	491 Food			2,220.75	2,000.00	2,000.00	2,000.00
	530 Sand			11,543.07	10,000.00	10,000.00	10,000.00
	584 Chemicals (Salt)			265,774.06	70,000.00	70,000.00	70,000.00
	711 In Service Training			0.00	130.00	130.00	130.00
	781 State Diesel Tax			550.40	500.00	500.00	500.00
	850 Capital Outlay/Additional Equipment			0.00	3,995.00	3,995.00	3,995.00
	871 Replacement Equipment			2,350.00	0.00	0.00	0.00
	<i>Total Expenses</i>			433,130.20	171,275.00	171,275.00	171,275.00
29	TOTAL DEPARTMENT			592,430.24	245,615.00	245,615.00	245,615.00
	PUBLIC WORKS - STREET LIGHTING - 424						
	211 Electricity			120,556.34	150,000.00	120,000.00	120,000.00
	245 Traffic Signal Repairs - Service			12,898.16	7,000.00	7,000.00	7,000.00
	335 Lease payments			35,073.03	0.00	0.00	0.00
	263 Maintenance			30,304.84	43,334.00	43,334.00	43,334.00
	544 Traffic Signal Repair - Supplies			6,968.46	6,000.00	6,000.00	6,000.00
30	TOTAL DEPARTMENT			205,800.83	206,334.00	176,334.00	176,334.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	PUBLIC PROPERTY, PARKS & TREES - 650						
	<i>EXPENSES:</i>						
	247 Equipment Repairs - Service			175.00	500.00	500.00	500.00
	273 Machinery Rental			18,010.00	15,000.00	15,000.00	15,000.00
	320 In-Service Training			0.00	0.00	0.00	0.00
	321 Safety Equipment - Service			0.00	200.00	0.00	200.00
	342 Freight & Express			0.00	0.00	0.00	0.00
	343 Advertising			258.21	500.00	400.00	500.00
	430 Equipment Repairs - Supplies			6,966.20	5,000.00	5,000.00	5,000.00
	443 Building Repairs - Supplies			0.00	0.00	0.00	0.00
	445 Small Tools			162.80	450.00	450.00	450.00
	460 Loam & Grass Seed			760.50	500.00	500.00	500.00
	461 Tree Replacement			0.00	500.00	500.00	500.00
	502 Safety Supplies			0.00	200.00	0.00	200.00
	730 Dues and Subscriptions			0.00	0.00	0.00	0.00
	854 Capital Outlay - Computer			0.00	3,650.00	3,650.00	3,650.00
	<i>Total Expenses</i>			26,332.71	26,500.00	26,000.00	26,500.00
31	TOTAL DEPARTMENT			26,332.71	26,500.00	26,000.00	26,500.00
	PUBLIC WORKS - SANITATION DEPARTMENT - 433						
	<i>SALARIES:</i>						
	<i>CURBSIDE PICK-UP:</i>						
	74 P.W. Maint. Craftsmen	1.50	1.50	68,946.76	72,715.00	72,715.00	72,715.00
	75 Spec. Motor Eq. Oper.	5.50	5.50	267,559.46	266,095.00	266,095.00	266,095.00
	77 P.W. Maint. Man/HMEO	1.50	1.50	61,617.18	68,522.00	68,522.00	68,522.00
	80 Laborers	2.00	2.00	105,988.86	91,362.00	91,362.00	91,362.00
	120 Temporary Employees	1.25	1.25	28,305.33	48,386.00	48,386.00	48,386.00
	PT Bid and Procurement Clerk		0.13		5,287.00	0.00	0.00
	<i>Total Curbside Pick-Up (7 from DPW Gen Admin FY94)</i>			532,417.59	552,367.00	547,080.00	547,080.00
	<i>COMBINED SANITATION:</i>						
	71 Motor Equipment Repairman	0.50	0.50	26,567.04	27,792.00	27,792.00	27,792.00
	130 Overtime			9,209.66	10,000.00	10,000.00	10,000.00
	152 Sick Leave Buyback			0.00	1,000.00	1,000.00	1,000.00
	140 Longevity			5,177.00	5,177.00	6,000.00	6,000.00
	<i>Total Salaries:</i>			573,371.29	596,336.00	591,872.00	591,872.00
	<i>SUBTOTAL SALARIES</i>			573,371.29	596,336.00	591,872.00	591,872.00
	<i>EXPENSES:</i>						
	211 Electricity						
	235 CDL Drug/Alcohol Testing			796.00	1,500.00	1,100.00	1,100.00
	242 Vehicle Maintenance & Operation - Service			11,941.53	20,000.00	20,000.00	20,000.00
	246 Building Repairs - Service			4,192.55	3,500.00	3,500.00	3,500.00
	273 Machinery Rental			0.00	0.00		
	282 Backup Landfill Permit fees			700.00	700.00	700.00	700.00
	290 Solid Waste Disposal			254,782.40	365,000.00	395,000.00	395,000.00
	293 Hazardous Waste Cleanup Day			0.00	0.00		
	294 Hazardous Waste Disposal			2,000.00	2,000.00	2,000.00	2,000.00
	295 Recyclables Contract			9,254.23	12,000.00	12,000.00	12,000.00
	298 Tire Disposal			1,427.93	2,000.00	2,000.00	2,000.00
	302 Data Maintenance			0.00	0.00		
	341 Postage			4,120.54	6,000.00	6,000.00	6,000.00
	342 Freight & Express			145.48	200.00	200.00	200.00
	343 Advertising			705.34	1,200.00	1,200.00	1,200.00
	422 Printing and Stationery			900.00	800.00	800.00	800.00
	430 Equipment Repairs - Supplies			4,041.14	4,000.00	4,000.00	4,000.00
	443 Building Repairs			2,303.73	1,400.00	1,400.00	1,400.00
	480 Vehicle Maintenance & Operation - Supplies			64,820.61	53,000.00	53,000.00	53,000.00
	481 Gas, Oil, Grease			54,348.77	95,000.00	85,000.00	95,000.00
	581 Clothing			12,773.43	12,500.00	12,500.00	12,500.00
	584 Chemicals			796.75	1,000.00	1,000.00	1,000.00
	653 Licenses			255.00	400.00	400.00	400.00
	781 State gas/Diesel Taxes			2,883.90	5,000.00	4,000.00	5,000.00
	<i>Total Expenses</i>			433,189.33	587,200.00	605,800.00	616,800.00
	<i>SUBTOTAL NON-SALARIES:</i>			433,189.33	587,200.00	605,800.00	616,800.00
32	TOTAL DEPARTMENT			1,006,560.62	1,183,536.00	1,197,672.00	1,208,672.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	COUNCIL ON AGING - 541						
	<i>SALARIES:</i>						
51	Director - Council on Aging	0.50	0.50	44,968.06	42,119.00	42,118.00	42,118.00
90	Program Assistant	1.00	1.00	45,796.04	46,956.00	43,840.00	43,840.00
112	Clerical Salaries					8,460.00	8,460.00
114	Custodian	0.85	0.00	50,196.00	47,658.00	0.00	0.00
115	Bus Drivers	2.00	2.00	84,567.46	80,643.00	86,420.00	86,420.00
118	5 Part time drivers	2.50	2.50	51,495.24	45,000.00	32,000.00	32,000.00
124	Outreach Coordinator	0.50	0.50	28,057.27	32,935.00	26,825.00	26,825.00
130	Overtime			328.00	500.00	0.00	0.00
140	Longevity			5,750.00	6,850.00	5,750.00	5,750.00
154	Receptionist/Dispatcher	1.00	1.00	40,398.61	38,524.00	38,530.00	38,530.00
	<i>Total Salaries:</i>			351,556.68	341,185.00	283,943.00	283,943.00
	<i>EXPENSES:</i>						
211	Electricity			8,428.93	13,800.00	12,000.00	13,800.00
212	Gas			10,179.32	9,800.00	10,000.00	10,000.00
231	Water			1,175.97	1,100.00	1,200.00	1,200.00
239	Electricity-294 Pleasant Street			798.36		0.00	0.00
240	Gas-294 Pleasant Street			550.80		0.00	0.00
242	Vehicle Maintenance - Services			1,431.26	5,000.00	4,000.00	5,000.00
246	Building Repairs - Services			9,743.33	1,000.00	1,000.00	1,000.00
249	Equipment Repair			2,316.79	200.00	1,500.00	1,500.00
256	Expenses			253.14		0.00	0.00
340	Telephone			3,598.74	4,000.00	4,000.00	4,000.00
341	Postage			92.00	100.00	100.00	100.00
343	Advertising			0.00	0.00	0.00	0.00
360	Senior Citizen Activities			4,691.35	5,000.00	2,500.00	5,000.00
420	Office Supplies & Copy Machine Expenses			1,432.78	2,500.00	1,500.00	2,500.00
442	Building Supplies			3,768.30	2,000.00	2,000.00	2,000.00
480	Vehicle Maintenance - Supplies			4,526.68	5,000.00	4,000.00	5,000.00
481	Gasoline, Oil, & Grease			17,087.93	22,000.00	15,000.00	22,000.00
581	Uniforms			984.06	800.00	400.00	400.00
711	In-Service Training & Education			0.00	600.00	0.00	800.00
714	Travel Expenses			212.95	300.00	300.00	600.00
730	Dues and Subscriptions			25.00	600.00	0.00	600.00
	<i>Total Expenses</i>			71,297.69	73,800.00	59,500.00	75,500.00
33	TOTAL DEPARTMENT			422,854.37	414,985.00	343,443.00	359,443.00
	LIBRARY - 610						
	<i>SALARIES:</i>						
51	Library Director	1.00	1.00	91,954.10	88,025.00	88,025.00	88,025.00
52	Assistant Director	0.00	0.00	0.00	0.00	0.00	0.00
82	Adult Services/Reference Librarian	1.00	1.00	61,890.59	59,246.00	59,246.00	59,246.00
84	Children's Librarian	1.00	1.00	66,225.70	63,396.00	63,396.00	63,396.00
128	Young Adult/Auto. Services Librarian	1.00	1.00	45,932.76	47,639.00	47,639.00	47,639.00
85	Library Assistants	4.00	4.00	170,486.57	167,999.00	167,999.00	167,999.00
107	Secretary	1.00	1.00	45,676.04	43,724.00	34,903.00	34,903.00
114	Custodians	1.00	0.00	51,969.36	49,750.00	0.00	0.00
	<i>Total Full Time Employees</i>			534,135.12	519,779.00	461,208.00	461,208.00
147	Adult & Family Literacy Coordinator	1.00	1.00	32,200.73	25,033.00	25,033.00	25,033.00
118	Part Time Employees	4.77	4.77	121,343.07	120,000.00	113,152.00	120,000.00
130	Overtime			2,387.29	3,500.00	3,500.00	3,500.00
140	Longevity			7,825.00	8,200.00	6,300.00	6,300.00
142	Night/Saturday Differential			6,293.49	6,576.00	6,576.00	6,576.00
	Sick Leave Buyback			0.00	0.00		
	<i>Total Salaries</i>			704,184.70	683,088.00	615,769.00	622,617.00
	<i>UTILITIES:</i>						
211	Electricity			29,798.04	30,000.00	30,000.00	30,000.00
215	Fuel			8,505.09	10,500.00	10,500.00	10,500.00
231	Water			1,610.15	1,300.00	1,500.00	1,500.00
340	Telephone			1,191.90	2,500.00	1,200.00	1,200.00
	<i>Total Utilities</i>			41,105.18	44,300.00	43,200.00	43,200.00
	<i>BUILDING MAINTENANCE::</i>						
246	Building Repairs-Services			2,894.98	3,000.00	3,000.00	3,000.00
443	Building Repairs - Supplies			146.67	250.00	250.00	250.00
304	HVAC Maintenance Contract			3,935.75	5,000.00	4,000.00	5,000.00
442	Building Supplies			3,847.36	4,000.00	4,000.00	4,000.00
	<i>Total Building</i>			10,824.76	12,250.00	11,250.00	12,250.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	<i>OPERATING EXPENSES:</i>						
200	Purchase of Services						
242	Vehicle Maintenance - Services			689.26	500.00	500.00	500.00
247	Equipment Repairs-Service			1,232.00	1,200.00	1,200.00	1,200.00
249	Office Equipment Repairs			0.00	125.00	125.00	125.00
260	Grounds Maintenance			1,424.69	750.00	750.00	750.00
272	Office Equipment Lease (Copier)			2,614.57	2,500.00	2,500.00	2,500.00
310	Binding			327.65	300.00	300.00	300.00
341	Postage			3,200.24	2,800.00	3,500.00	3,500.00
342	Freight Expenses			1,297.83	1,000.00	1,200.00	1,200.00
343	Advertising			653.60	500.00	500.00	500.00
356	Library Programs			9,059.05	7,000.00	7,000.00	7,000.00
422	Printing/Stationery			424.90	650.00	650.00	650.00
430	Equipment Repairs			139.00	200.00	200.00	200.00
480	Vehicle Maintenance - Supplies			0.00	0.00		
481	Gasoline, Oil & Grease			481.22	600.00	600.00	600.00
581	Clothing Uniforms			215.80	250.00	250.00	250.00
582	Safety Shoes			124.98	300.00	300.00	300.00
583	Data Processing Supplies			7,247.13	3,500.00	3,500.00	3,500.00
591	Library Supplies			8,132.64	8,000.00	8,000.00	8,000.00
711	In-Service Training			0.00	0.00		
714	Travel Expenses			1,686.50	1,000.00	750.00	750.00
730	Professional Dues and Subs.			645.00	800.00	750.00	750.00
871	Replacement Equipment			1,359.99			
	Museum Passes				0.00		
	<i>Total Expenses</i>			40,956.05	31,975.00	32,575.00	32,575.00
	<i>OTHER ITEMS:</i>						
858	Automation - OCLN Expenses			26,923.00	27,500.00	25,750.00	25,750.00
857	Books-Periodicals			93,758.09	110,000.00	100,000.00	110,000.00
	<i>Total - Other Items</i>			120,681.09	137,500.00	125,750.00	135,750.00
	<i>SUBTOTAL NON-SALARIES</i>			213,567.08	226,025.00	212,775.00	223,775.00
35	TOTAL DEPARTMENT			917,751.78	909,113.00	828,544.00	846,392.00
	MEMORIAL DAY - 692						
	<i>EXPENSES:</i>						
491	Food			480.00	600.00	600.00	600.00
597	Flags & Grave Decorations			3,967.00	4,300.00	6,300.00	6,300.00
	<i>Total Expenses</i>			4,447.00	4,900.00	6,900.00	6,900.00
36	TOTAL DEPARTMENT			4,447.00	4,900.00	6,900.00	6,900.00
	CARE OF SOLDIERS GRAVES - 491						
782	<i>Expenses:</i>			7,080.00	9,450.00	9,600.00	9,600.00
37	TOTAL DEPARTMENT			7,080.00	9,450.00	9,600.00	9,600.00
	Number of Veterans Graves. State rate of \$15.00 per grave.						
	RECREATION - 630						
	<i>SALARIES:</i>						
51	Recreation Director	0.50	0.50	36,928.12	35,403.00	35,268.00	35,268.00
52	Program Facilitator	1.00	1.00	52,343.96	50,108.00	50,108.00	50,108.00
98	Summer Playground			6,470.13	6,685.00	6,685.00	6,685.00
101	Exceptional Children Program			7,531.50	7,050.00	7,050.00	7,050.00
102	West School Field Supervisor			1,530.00	2,400.00	2,400.00	2,400.00
138	Summer Maintenance			11,520.00	16,800.00	11,200.00	16,800.00
140	Longevity			2,750.00	2,850.00	2,850.00	2,850.00
	<i>Total Salaries:</i>			119,073.71	121,296.00	115,561.00	121,161.00
	<i>EXPENSES:</i>						
211	Electricity			2,195.59	2,400.00	2,400.00	2,400.00
231	Water			483.57	4,000.00	2,500.00	4,000.00
246	Building Repairs - Services			409.16	400.00	400.00	400.00
247	Equipment Repairs - Service			167.79	250.00	250.00	250.00
260	Grounds Maintenance - contract services			30,192.01	33,000.00	31,500.00	33,000.00
307	Contract Services			260.00	500.00	500.00	500.00
340	Telephone			413.52	600.00	600.00	600.00
342	Freight and Express			139.95	200.00	200.00	200.00
343	Advertising			1,259.75	1,500.00	1,500.00	1,500.00
420	Office Supplies			379.86	550.00	550.00	550.00
422	Printing & Stationery			1,500.00	1,500.00	1,500.00	1,500.00
430	Equipment Repairs - Supplies			529.13	700.00	700.00	700.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	442 Building Repairs - Supplies			388.05	300.00	300.00	300.00
	463 Grounds Maintenance-Supplies			2,034.44	4,500.00	4,500.00	4,500.00
	481 Gas, Oil, Grease			0.00	25.00	25.00	25.00
	501 Medical And First Aid			228.77	250.00	250.00	250.00
	581 Clothing/Uniforms			700.00	700.00	700.00	700.00
	595 Playground Supplies			1,531.98	1,540.00	1,500.00	2,000.00
	714 Travel Expenses			759.83	600.00	600.00	600.00
	730 Dues & Subscriptions			150.00	150.00	150.00	150.00
	<i>Total Expenses:</i>			43,723.40	53,665.00	50,625.00	54,125.00
38	TOTAL DEPARTMENT			162,797.11	174,961.00	166,186.00	175,286.00
	VETERANS - 543						
	<i>SALARIES:</i>						
	51 Veterans Agent	1.00	1.00	58,494.99	55,996.00	55,996.00	55,996.00
	119 Veteran's Graves Officer			1,748.00	1,748.00	1,748.00	1,748.00
	140 Longevity - Veterans			0.00	0.00	650.00	650.00
	162 Part Time Wages		0.50			13,650.00	13,650.00
	<i>Total Salaries:</i>			60,242.99	57,744.00	72,044.00	72,044.00
	<i>EXPENSES:</i>						
	249 Office Equip Repairs			2,363.39	2,400.00	408.00	408.00
	343 Advertising			510.00	400.00	510.00	510.00
	391 Conference Expenses			112.62	250.00	300.00	300.00
	420 Office Supplies			35.00	150.00	150.00	150.00
	597 Flags & Grave Decorations			2,668.20	2,800.00	2,800.00	2,800.00
	711 In-Service Training & Education			200.00	200.00	300.00	300.00
	714 Travel Expenses			77.74	450.00	450.00	450.00
	730 Dues and Subscriptions			113.00	120.00	120.00	120.00
	770 Veterans Benefits			348,029.91	330,000.00	396,000.00	430,000.00
	<i>Total Expenses:</i>			354,109.86	336,770.00	401,038.00	435,038.00
39	TOTAL DEPARTMENT			414,352.85	394,514.00	473,082.00	507,082.00
	YOUTH COMMISSION - 542						
	<i>SALARIES:</i>						
	51 Director - Youth Commission	0.50	0.50	32,769.91	42,119.00	42,118.00	42,118.00
	105 Youth Advocate	1.00	1.00	64,172.30	61,174.00	65,920.00	65,920.00
	106 Counselor - Youth Commission	1.00	1.00	49,383.33	47,059.00	51,640.00	51,640.00
	112 Clerk - Youth Comm.	1.00	1.00	44,168.72	42,119.00	33,832.00	33,832.00
	140 Longevity			1,550.00	1,600.00	1,800.00	1,800.00
	<i>Total Salaries:</i>			192,044.26	194,071.00	195,310.00	195,310.00
	<i>EXPENSES:</i>						
	202 Contract Services			8,000.00	8,000.00	0.00	8,000.00
	211 Electricity			0.00	0.00	0.00	0.00
	212 Heat			0.00	0.00	0.00	0.00
	230 Water/Sewer Bill			0.00	0.00	0.00	0.00
	246 Building Repairs-Services			0.00	0.00	0.00	0.00
	247 Equipment Repairs-Services			167.00	0.00	0.00	0.00
	271 Rent			0.00	0.00	0.00	0.00
	284 Cleaning & Trash Removal			0.00	0.00	0.00	0.00
	302 Data Processing - Service			77.85	0.00	0.00	0.00
	309 Consultation			0.00	0.00	0.00	0.00
	340 Telephone			485.10	1,000.00	0.00	1,000.00
	342 Freight & Express			0.00	0.00	0.00	0.00
	343 Advertising			722.00	0.00	0.00	0.00
	351 Community Activities			3,309.38	3,500.00	2,000.00	3,500.00
	420 Office Supplies			1,524.87	0.00	500.00	500.00
	430 Equipment Repairs-Supplies			0.00	0.00	0.00	0.00
	711 In-Service Training & Education			1,476.47	1,000.00	500.00	1,000.00
	714 Travel Expenses			216.26	250.00	200.00	250.00
	730 Dues			161.50	0.00	0.00	0.00
	<i>Total Expenses:</i>			16,140.43	13,750.00	3,200.00	14,250.00
40	TOTAL DEPARTMENT			208,184.69	207,821.00	198,510.00	209,560.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	SUMMARY - ENTERPRISE FUND BUDGETS						
	Ambulance						
	Salaries			983,206.52	959,792.00	975,395.00	962,895.00
	Expenses			179,634.81	191,000.00	191,000.00	191,000.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserves			0.00	25,000.00	25,000.00	25,000.00
	Debt			65,757.91	68,213.00	68,370.00	68,370.00
	Other Finance Uses						
	<i>Total</i>			1,228,599.24	1,244,005.00	1,259,765.00	1,247,265.00
	Cedar Hill Golf Course						
	Salaries			122,157.36	130,850.00	144,428.00	144,428.00
	Expenses			78,433.59	112,765.00	107,065.00	107,065.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserves			0.00	5,000.00	0.00	0.00
	Debt			12,292.26	12,293.00	10,585.00	10,585.00
	Other Finance Uses				14,705.00	0.00	0.00
	<i>Total</i>			212,883.21	275,613.00	262,078.00	262,078.00
	Public Health						
	Salaries			710,851.42	822,504.00	788,737.00	788,737.00
	Expenses			125,971.13	213,450.00	202,850.00	202,850.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserves			0.00	10,000.00	0.00	0.00
	Other Finance Uses						
	<i>Total</i>			836,822.55	1,045,954.00	991,587.00	991,587.00
	Sewer						
	Salaries			776,857.95	748,402.00	798,203.00	790,370.00
	Expenses			4,367,925.27	4,762,840.00	4,762,840.00	4,940,896.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserves			0.00	10,000.00	10,000.00	10,000.00
	Debt			471,429.66	505,662.00	448,358.00	448,358.00
	Other Finance Uses						
	<i>Total</i>			5,616,212.88	6,026,904.00	6,019,401.00	6,189,624.00
	Water						
	Salaries			1,118,837.69	1,178,289.00	1,286,473.00	1,278,640.00
	Expenses			1,700,638.39	2,117,661.00	2,123,661.00	2,123,661.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserves			0.00	10,000.00	10,000.00	10,000.00
	Debt			818,092.01	701,999.00	648,330.00	648,330.00
	Other Finance Uses						
	Insurance Recovery						
	<i>Total</i>			3,637,568.09	4,007,949.00	4,068,464.00	4,060,631.00
	GRAND TOTAL - ENTERPRISE BUDGETS			11,532,085.97	12,600,425.00	12,601,295.00	12,751,185.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	AMBULANCE - 231						
	<i>SALARIES:</i>						
51	Chief (50%)	0.50	0.50	63,978.99	64,202.00	64,449.00	51,949.00
61	Deputy Chief (50%)	0.50	0.50	39,025.43	37,351.00	37,495.00	37,495.00
66	EMT, EMT, Paramedic Stipends			183,474.71	185,526.00	186,240.00	186,240.00
71	Mechanic	0.50	0.50	26,674.68	27,999.00	28,107.00	28,107.00
112	Clerk - Fire Dept. (50%)	0.50	0.50	26,172.01	25,054.00	25,151.00	25,151.00
130	Training/Overtime			18,843.48	18,070.00	18,070.00	18,070.00
133	Civilian Dispatchers - (62%/38% fire/ambulance dept budget)	4.00	4.00	115,953.60	110,857.00	111,284.00	111,284.00
1.00	153 Reserve for Collective Bargaining Agreements					12,000.00	12,000.00
161	Firefighter Paramedics	3.00	3.00	158,754.93	151,940.00	152,525.00	152,525.00
166	EMS Lieutenant	1.00	1.00	64,567.65	61,730.00	61,968.00	61,968.00
169	Second Ambulance Minimum Manning			283,500.00	271,039.00	272,082.00	272,082.00
220	Paramedic Services			2,261.04	6,024.00	6,024.00	6,024.00
	<i>Total Salaries:</i>			983,206.52	959,792.00	975,395.00	962,895.00
	<i>EXPENSES:</i>						
220	Paramedic Services						
238	Medical Director			10,000.00	10,000.00	10,000.00	10,000.00
241	Radio Repairs-Services			2,000.00	2,000.00	2,000.00	2,000.00
242	Vehicle Maint & Oper-Services			6,462.64	8,000.00	8,000.00	8,000.00
247	Equipment Repair - Services			18,535.59	16,000.00	16,000.00	16,000.00
302	Data Processing - Services			4,200.00	4,500.00	4,500.00	4,500.00
306	3rd Party Billing			45,343.82	40,000.00	40,000.00	40,000.00
320	In Service Training			426.00	2,000.00	2,000.00	2,000.00
340	Telephone			6,819.79	5,500.00	5,500.00	5,500.00
342	Freight & Express			405.43	500.00	500.00	500.00
420	Office Supplies			1,292.05	1,500.00	1,500.00	1,500.00
430	Equipment Repair - Supplies			3,680.16	3,500.00	3,500.00	3,500.00
431	Radio Repairs-Supplies			3,458.73	3,500.00	3,500.00	3,500.00
442	Building Supplies			6,262.94	5,000.00	5,000.00	5,000.00
480	Vehicle Maint & Oper - Supplies			15,996.68	20,000.00	20,000.00	20,000.00
481	Gasoline			22,325.98	25,000.00	25,000.00	25,000.00
501	Medical & First Aid - Supplies			29,062.00	35,000.00	35,000.00	35,000.00
583	Data Processing - Supplies			963.00	5,000.00	5,000.00	5,000.00
731	Application Fees			2,400.00	4,000.00	4,000.00	4,000.00
852	Office Furniture			0.00	0.00		
	<i>Total Expenses:</i>			179,634.81	191,000.00	191,000.00	191,000.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	<i>RESERVES:</i>						
	Future Capital Needs-New Ambulance			0.00	0.00		
	Emergency/Unforeseen Expenses			0.00	25,000.00	25,000.00	25,000.00
	<i>Total Reserves:</i>			0.00	25,000.00	25,000.00	25,000.00
	<i>DEBT SERVICE:</i>						
710	Principal			55,000.00	55,000.00	59,000.00	59,000.00
716	Interest - Short Term			920.46	3,375.00	0.00	0.00
715	Interest			9,837.45	9,838.00	9,370.00	9,370.00
	<i>Total Debt Service:</i>			65,757.91	68,213.00	68,370.00	68,370.00
906	<i>Other Finance Uses</i>						
	TOTAL DEPARTMENT			1,228,599.24	1,244,005.00	1,259,765.00	1,247,265.00
	Footnote:						
	Indirect costs			338,181.00	349,197.00	404,669.00	404,669.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	CEDAR HILL GOLF COURSE - 651						
	<i>SALARIES:</i>						
51	General Manager	1.00	1.00	65,105.86	60,300.00	62,378.00	62,378.00
52	Assistant General Manager	1.00	1.00	0.00	30,000.00	30,000.00	30,000.00
100	Seasonal employees	5.00	5.00	56,501.50	40,000.00	50,000.00	50,000.00
140	Longevity			550.00	550.00	550.00	550.00
153	Reserve for Collective Bargaining Agreements					1,500.00	1,500.00
	<i>Total Salaries:</i>			122,157.36	130,850.00	144,428.00	144,428.00
	<i>EXPENSES:</i>						
210	Police Details			906.50			
211	Electricity			11,071.73	14,000.00	13,000.00	13,000.00
215	Fuel			3,887.22	5,900.00	4,500.00	4,500.00
231	Water			570.56	900.00	900.00	900.00
246	Building Repairs-Services			1,494.94	1,500.00	1,500.00	1,500.00
247	Equipment Repairs-Services			0.00	3,000.00	3,000.00	3,000.00
269	Golf Cart Rentals			18,666.00	20,000.00	20,000.00	20,000.00
275	Equipment Rental				500.00	500.00	500.00
334	Credit Card Fees			1,851.84	1,200.00	5,000.00	5,000.00
340	Telephone			1,823.86	1,750.00	1,600.00	1,600.00
342	Freight & Express			0.00	500.00	500.00	500.00
343	Advertising			69.00	1,000.00	1,500.00	1,500.00
410	Pro Shop Merchandise			6,056.49	6,000.00	6,000.00	6,000.00
420	Office Supplies			0.00	200.00	200.00	200.00
422	Printing & Stationary			0.00	0.00		
430	Equipment Repairs-Supplies			4,923.17	7,000.00	6,000.00	6,000.00
442	Building Supplies			0.00	1,500.00	1,500.00	1,500.00
443	Building Repairs - Supplies			2,197.36	3,000.00	2,500.00	2,500.00
445	Small Tools			0.00	0.00		
460	Loam & Seed			1,406.75	5,000.00	4,000.00	4,000.00
463	Grounds Maintenance-Supplies			890.13	5,000.00	4,000.00	4,000.00
464	Irrigation Supply			2,390.42	4,000.00	4,000.00	4,000.00
481	Gas, Oil & Grease			4,926.78	8,000.00	5,500.00	5,500.00
517	Finance Charge			221.42	0.00		
584	Chemicals			14,219.60	20,000.00	20,000.00	20,000.00
730	Dues and Subscriptions			745.00	700.00	750.00	750.00
747	Bonds			114.82	115.00	115.00	115.00
780	Petty Cash			0.00	500.00	500.00	500.00
850	Capital Outlay - Adtl Equipment			0.00	0.00	0.00	0.00
871	Replacement of Equipment			0.00	1,500.00	0.00	0.00
	<i>Total Expenses:</i>			78,433.59	112,765.00	107,065.00	107,065.00
	<i>RESERVES:</i>						
799	Emergency/Unforeseen Expenses			0.00	5,000.00	0.00	0.00
	<i>Total Reserves:</i>			0.00	5,000.00	0.00	0.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	<i>DEBT SERVICE:</i>						
710	Principal			10,000.00	10,000.00	9,000.00	9,000.00
715	Interest			2,292.26	2,293.00	1,585.00	1,585.00
	<i>Total Debt Service:</i>			12,292.26	12,293.00	10,585.00	10,585.00
401	<i>Unpaid bills</i>			33.58			
	<i>Other Finance Uses</i>				14,705.00	0.00	0.00
	TOTAL DEPARTMENT			212,916.79	260,908.00	262,078.00	262,078.00
	Footnote:						
	Indirect costs			41,008.00	42,479.00	41,226.00	41,226.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	PUBLIC HEALTH - 522						
	<i>SALARIES:</i>						
51	Executive Director/Administrator	1.00	1.00	90,852.35	88,025.00	88,025.00	88,025.00
87	Public Health Nurses	3.50	3.50	224,510.22	244,000.00	250,000.00	250,000.00
88	Patients Account Manager	1.00	1.00	65,356.73	63,686.00	63,686.00	63,686.00
89	Physician			1,536.64	2,516.00	0.00	0.00
90	Assistant (Alternate) Administrator - Public Health	0.20	0.20	4,656.87	18,000.00	8,000.00	8,000.00
112	Clerical Salaries - Public Health	1.50	1.50	66,931.12	73,395.00	72,000.00	72,000.00
140	Longevity - Public Health			5,750.00	5,750.00	6,650.00	6,650.00
144	Part-Time & Supplemental Coverage	4.50	4.00	179,051.68	215,000.00	190,000.00	190,000.00
148	Home Health Aides	0.50	0.50	0.00	15,000.00	5,000.00	5,000.00
153	Reserve for Collective Bargaining Agreements					9,000.00	9,000.00
160	Full-Time QI RN	1.00	1.00	72,205.81	69,546.00	69,546.00	69,546.00
184	Medical Social Worker	0.00	0.50		27,586.00	26,830.00	26,830.00
	<i>Total Salaries:</i>			710,851.42	822,504.00	788,737.00	788,737.00
	<i>EXPENSES:</i>						
242	Vehicle Maint and Operation - Services			310.98	200.00	200.00	200.00
249	Office Equipment Repairs - Services			3,614.23	4,200.00	4,200.00	4,200.00
301	Accountant Fees			10,000.00	7,500.00	7,500.00	7,500.00
302	Data Process Support Agreements			17,189.97	18,000.00	19,200.00	19,200.00
307	Contract Services			54,199.71	95,000.00	90,000.00	90,000.00
317	Rabies Clinic			576.50	350.00	350.00	350.00
320	Tuition Reimbursement			0.00	2,000.00	1,000.00	1,000.00
340	Telephone, Answering Serve., Internet, Pager			2,374.31	3,000.00	2,900.00	2,900.00
342	Freight & Express			151.26	400.00	300.00	300.00
343	Advertising/Marketing			2,643.39	5,200.00	5,200.00	5,200.00
391	Conference			2,507.45	2,000.00	2,000.00	2,000.00
420	Equipment/Office Supplies			5,335.70	6,000.00	5,800.00	5,800.00
422	Medical Forms			1,202.44	4,000.00	2,000.00	2,000.00
481	Gas			263.61	500.00	500.00	500.00
501	Medical & First Aid Supplies/RN Bag Supply			9,824.16	17,000.00	16,500.00	16,500.00
504	Immunization			662.90	2,000.00	1,000.00	1,000.00
581	Uniforms			400.00	500.00	0.00	0.00
583	Data Process/Consult/Supplies			672.38	2,000.00	2,500.00	2,500.00
711	In-Service Training			1,926.00	5,000.00	5,000.00	5,000.00
714	Travel Expenses			363.88	1,800.00	1,000.00	1,000.00
717	Mileage Reimbursement			7,198.87	9,000.00	9,200.00	9,200.00
719	Public Health Activities			82.94	1,300.00	1,000.00	1,000.00
730	Dues and Subscriptions			4,470.45	6,000.00	5,000.00	5,000.00
782	Miscellaneous-Other Expenses			0.00	500.00	500.00	500.00
785	Medicare, 2nd, 3rd Party Payback			0.00	20,000.00	20,000.00	20,000.00
	<i>Total Expenses:</i>			125,971.13	213,450.00	202,850.00	202,850.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	<i>RESERVES:</i>						
	Future Capital Needs			0.00	0.00	0.00	0.00
	Emergency/Unforeseen Expenses			0.00	10,000.00	0.00	0.00
	<i>Total Reserves:</i>			0.00	10,000.00	0.00	0.00
400	<i>Other Finance Uses</i>			955.92			
	TOTAL DEPARTMENT			837,778.47	1,045,954.00	991,587.00	991,587.00
	Footnote:						
	Indirect costs			185,186.00	186,660.00	211,708.00	211,708.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	SEWER - 440						
	<i>SALARIES:</i>						
51	Superintendent - Sewer (33%)	0.33	0.33	42,601.48	37,964.00	38,814.00	38,814.00
52	Asst. Supt. - Water/Sewer (33%)	0.50	0.50	50,873.83	50,938.00	50,938.00	50,938.00
55	Senior Engineer	1.00	0.40	72,836.64	30,190.00	30,190.00	30,190.00
57	Foremen	1.00	1.00	65,222.64	65,292.00	65,292.00	65,292.00
70	Hoisting Equip. Oper.	1.50	1.50	96,302.16	93,084.00	93,084.00	93,084.00
71	Motor Equipment Repairman	0.50	0.50	28,534.40	27,792.00	27,792.00	27,792.00
73	Pumping Station Operator/Meter Reader	1.00	1.50	49,077.60	48,379.00	72,557.00	72,557.00
74	P.W. Maint. Craftsman	1.00	1.00	48,357.44	48,379.00	48,379.00	48,379.00
75	Special Motor Equipment Operator	1.00	1.00	55,535.69	54,161.00	54,161.00	54,161.00
77	P.W. Maintenance Man/HMEO	2.25	2.25	105,044.46	113,908.00	113,908.00	113,908.00
81	Out-of-Grade Wages			11,181.24	1,400.00	1,400.00	1,400.00
111	Billing System Manager	0.50	0.50	30,886.08	29,680.00	29,680.00	29,680.00
112	Water/Sewer Billing Clerk	0.50	0.50	22,084.43	21,740.00	21,740.00	21,740.00
125	Junior Engineer	1.00	1.00	52,950.84	55,996.00	55,996.00	55,996.00
129	Building Maintenance Craftman	0.25	0.25	7,299.09	13,304.00	0.00	0.00
130	Overtime			5,941.86	20,000.00	20,000.00	20,000.00
140	Longevity			10,796.79	10,387.00	11,797.00	11,797.00
152	Sick Leave Buyback			1,543.93	1,000.00	1,000.00	1,000.00
153	Reserve for Collective Bargaining Agreements					8,000.00	8,000.00
164	Clerk/Dispatcher	0.33	0.33	19,787.35	19,521.00	19,521.00	19,521.00
186	Asst. Town Engineer	0.00	0.33			28,667.00	20,834.00
185	PT Bid & Procurement Clerk	0.00	0.13		5,287.00	5,287.00	5,287.00
	<i>Total Salaries</i>			776,857.95	748,402.00	798,203.00	790,370.00
	SUBTOTAL SALARIES			776,857.95	748,402.00	798,203.00	790,370.00
	<i>NON SALARIES:</i>						
	<i>UTILITIES:</i>						
211	Electricity			87,420.71	114,595.00	114,595.00	114,595.00
212	Gas			14,737.99	15,000.00	15,000.00	15,000.00
232	Canton sewer fees			29,775.42	57,680.00	57,680.00	57,680.00
340	Telephone			15,515.02	13,000.00	13,000.00	13,000.00
	<i>Total Utilities:</i>			147,449.14	200,275.00	200,275.00	200,275.00
	<i>EXPENSES:</i>						
210	Police Detail			12,863.95	10,000.00	10,000.00	10,000.00
233	Mass. Water Resource Authority			4,013,770.00	4,300,000.00	4,300,000.00	4,478,056.00
235	CDL Drug/Alcohol Testing			385.00	700.00	700.00	700.00
242	Vehicle Maintenance & Operation - Service			6,688.39	6,000.00	6,000.00	6,000.00
246	Building Repairs - Service			4,826.48	5,000.00	5,000.00	5,000.00
247	Equipment Repairs - Service			21,774.79	20,000.00	20,000.00	20,000.00
273	Machinery Rental			16,776.70	12,000.00	12,000.00	12,000.00
302	Data Processing - Service			0.00	5,000.00	5,000.00	5,000.00
309	Consultant Services			8,560.00	9,000.00	9,000.00	9,000.00
321	Safety Equipment - Service			448.33	500.00	500.00	500.00
341	Postage			4,120.54	6,000.00	6,000.00	6,000.00
342	Freight & Express			52.33	800.00	800.00	800.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	343 Advertising			12.60	100.00	100.00	100.00
	430 Equipment Repairs - Supplies			26,673.08	20,000.00	20,000.00	20,000.00
	443 Building Repairs - Supplies			8,001.45	5,000.00	5,000.00	5,000.00
	445 Small Tools			1,387.76	2,000.00	2,000.00	2,000.00
	460 Loam and Seed			130.00	300.00	300.00	300.00
	480 Vehicle Maintenance & Operation - Supplies			19,658.19	20,000.00	20,000.00	20,000.00
	481 Gas, Oil, Grease			21,126.04	50,000.00	50,000.00	50,000.00
	502 Safety Supplies			895.98	1,200.00	1,200.00	1,200.00
	512 Books			283.33	400.00	400.00	400.00
	530 Cement, Gravel, & Paving			9,434.16	20,000.00	20,000.00	20,000.00
	531 Manholes and Basins			4,926.86	5,000.00	5,000.00	5,000.00
	534 Pipe and Fittings			3,229.18	3,500.00	3,500.00	3,500.00
	535 Misc. Construction Materials			364.75	2,500.00	2,500.00	2,500.00
	539 Sewer Main Extensions			0.00	1,000.00	1,000.00	1,000.00
	540 Sewer Stub Construction			0.00	2,000.00	2,000.00	2,000.00
	545 Sewer System Rehabilitation			0.00	10,000.00	10,000.00	10,000.00
	581 Clothing			11,978.54	12,000.00	12,000.00	12,000.00
	584 Chemicals			16,533.60	22,000.00	22,000.00	22,000.00
	653 Licenses			225.00	400.00	400.00	400.00
	712 Certification School			512.50	600.00	600.00	600.00
	730 Dues and Subscriptions			0.00	100.00	100.00	100.00
	732 State Street Opening Fees			0.00	500.00	500.00	500.00
	781 State Gas/Diesel Taxes			2,883.90	5,000.00	5,000.00	5,000.00
	782 Miscellaneous Expenses			30.00	0.00		
	784 Easements			0.00	75.00	75.00	75.00
	820 Capital Outlay			1,922.70	3,890.00	3,890.00	3,890.00
	<i>Total Expenses:</i>			4,220,476.13	4,562,565.00	4,562,565.00	4,740,621.00
	<i>RESERVES:</i>						
	Emergency/Unforseen Expenses			0.00	10,000.00	10,000.00	10,000.00
	<i>Total Reserves</i>			0.00	10,000.00	10,000.00	10,000.00
	<i>DEBT SERVICE:</i>						
	710 Principal			353,000.00	353,300.00	297,100.00	297,100.00
	715 Interest			114,441.00	103,304.00	109,716.00	109,716.00
	716 Short-term Interest			3,988.66	49,058.00	41,542.00	41,542.00
	<i>Total Debt Service:</i>			471,429.66	505,662.00	448,358.00	448,358.00
	SUBTOTAL NON-SALARIES			4,839,354.93	5,278,502.00	5,221,198.00	5,399,254.00
	606 <i>Other Finance Uses</i>						
	TOTAL DEPARTMENT			5,616,212.88	6,026,904.00	6,019,401.00	6,189,624.00
	Footnote:						
	Indirect costs			320,285.00	342,471.00	310,426.00	310,426.00
				5,936,497.88			

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	WATER - 450						
	SALARIES:						
51	Superintendent - Water	0.47	0.47	58,788.59	53,300.00	55,281.00	55,281.00
52	Asst. Supt. - Water/Sewer (33%)	0.50	0.50	52,736.68	50,838.00	50,838.00	50,838.00
57	Foreman	1.00	1.00	66,120.24	65,292.00	65,292.00	65,292.00
70	Hoisting Equip. Operator	1.00	1.00	58,063.20	55,796.00	55,796.00	55,796.00
71	Motor Equip. Repairman	0.50	0.50	28,534.40	27,791.00	27,791.00	27,791.00
72	Head Pumping Station Operator	1.00	1.00	68,206.32	65,543.00	65,543.00	65,543.00
73	Pump.Sta.Oper./Meter Read	5.00	6.50	191,854.80	241,895.00	314,429.00	314,429.00
74	P.W. Maint. Craftsmen	2.00	2.00	90,194.29	96,758.00	96,758.00	96,758.00
75	Spec. Motor Equip. Operator	1.00	1.00	48,306.72	48,379.00	48,379.00	48,379.00
77	P.W. Maint. Man/HMEO	2.25	2.25	99,409.27	108,848.00	108,848.00	108,848.00
81	Out-of-Grade Wages			10,819.42	1,200.00	1,200.00	1,200.00
111	Billing System Manager	0.50	0.50	30,886.08	29,567.00	29,567.00	29,567.00
112	Water/Sewer Billing Clerk	1.00	1.00	52,269.02	49,544.00	54,195.00	54,195.00
129	Building Maintenance Craftsman	0.25	0.25	7,299.09	13,294.00		
130	Overtime			65,070.08	65,000.00	65,000.00	65,000.00
131	Water Service Inspector	2.00	2.00	90,522.88	96,758.00	96,758.00	96,758.00
134	Weekend Coverage			14,778.20	10,000.00	10,000.00	10,000.00
139	Pump.Sta.Oper./Backflow	1.00	1.00	47,433.92	55,577.00	55,577.00	55,577.00
140	Longevity			15,558.21	14,913.00	16,558.00	16,558.00
152	Sick Leave Buyback			2,198.93	1,200.00	1,200.00	1,200.00
153	Reserved for Collective Bargaining					12,000.00	12,000.00
162	Data Processing Technician			0.00	1,988.00	1,988.00	1,988.00
164	Clerk/Dispatcher	0.33	0.33	19,787.35	19,521.00	19,521.00	19,521.00
186	Asst. Town Engineer	0.00	0.33			28,667.00	20,834.00
185	PT Bid & Procurement Clerk		0.13		5,287.00	5,287.00	5,287.00
	<i>Total Salaries</i>			1,118,837.69	1,178,289.00	1,286,473.00	1,278,640.00
	SUBTOTAL SALARIES:			1,118,837.69	1,178,289.00	1,286,473.00	1,278,640.00
	NON SALARIES:						
	UTILITIES:						
211	Electricity			136,536.46	217,471.00	217,471.00	217,471.00
212	Gas			12,995.44	26,021.00	26,021.00	26,021.00
215	Fuel			5,393.27	13,000.00	13,000.00	13,000.00
231	Water			10,254.53	24,000.00	24,000.00	24,000.00
340	Telephone			21,204.66	19,468.00	19,468.00	19,468.00
	<i>Total - Utilities</i>			186,384.36	299,960.00	299,960.00	299,960.00
	OPERATING EXPENSES:						
210	Police Detail			9,262.31	15,000.00	15,000.00	15,000.00
235	CDL Drug/Alcohol Testing			145.00	700.00	700.00	700.00
236	Leak Detection			13,722.00	14,000.00	14,000.00	14,000.00
242	Vehicle Maintenance & Operation - Service			2,457.17	7,000.00	7,000.00	7,000.00
246	Building Repairs - Service			2,888.87	4,500.00	4,500.00	4,500.00
247	Equipment Repairs - Service			19,640.16	20,000.00	20,000.00	20,000.00
248	Machinery Repairs - Service			600.00	800.00	800.00	800.00
249	Office Equipment Repairs - Service			204.00	1,000.00	1,000.00	1,000.00
251	Well & Standpipe Repairs - Service			48,452.10	59,000.00	59,000.00	59,000.00
273	Machinery Rental			870.34	8,000.00	8,000.00	8,000.00
302	Data Processing - Service			3,487.00	6,000.00	6,000.00	6,000.00
309	Consultant Services			22,277.83	15,000.00	15,000.00	15,000.00
318	Lab Fees			34,348.79	38,000.00	38,000.00	38,000.00
320	In-Service Training			4,420.00	4,000.00	10,000.00	10,000.00
321	Safety Equipment - Service			548.33	600.00	600.00	600.00
341	Postage			11,213.92	12,000.00	12,000.00	12,000.00
342	Freight & Express			2,275.70	1,000.00	1,000.00	1,000.00
343	Advertising			2,100.78	1,000.00	1,000.00	1,000.00
421	Photographic Supplies			119.63	250.00	250.00	250.00
422	Printing and Stationery			5,208.49	6,500.00	6,500.00	6,500.00
430	Equipment Repairs - Supplies			42,102.60	50,000.00	50,000.00	50,000.00
432	Office Equipment Repairs - Supplies			1,467.52	1,500.00	1,500.00	1,500.00
433	Machinery Repairs - Supplies			0.00	2,700.00	2,700.00	2,700.00
443	Buildings Repairs - Supplies			7,821.55	10,000.00	10,000.00	10,000.00
444	Paints			2,253.22	4,766.00	4,766.00	4,766.00
445	Small Tools			3,286.05	3,500.00	3,500.00	3,500.00
460	Loam and Seed			415.90	600.00	600.00	600.00
470	Well & Standpipe Repairs - Supplies			35,803.74	26,000.00	26,000.00	26,000.00
480	Vehicle Maintenance & Operation - Supplies			15,809.62	21,000.00	21,000.00	21,000.00
502	Safety Supplies			2,060.71	2,000.00	2,000.00	2,000.00
512	Books			817.79	500.00	500.00	500.00
513	Maps and Charts			556.11	2,800.00	2,800.00	2,800.00
530	Cement, Gravel, and Paving			44,693.97	50,000.00	50,000.00	50,000.00
535	Misc. Construction Materials			5,573.25	4,800.00	4,800.00	4,800.00
581	Clothing			12,632.26	14,500.00	14,500.00	14,500.00
583	Data Processing - Supplies			0.00	3,500.00	3,500.00	3,500.00
586	Flashlight and Batteries			752.67	500.00	500.00	500.00
712	Certification School			2,869.70	2,700.00	2,700.00	2,700.00
714	Travel Expense			96.75	100.00	100.00	100.00
730	Dues and Subscriptions			795.00	800.00	800.00	800.00
731	Application fees (731)			0.00	100.00	100.00	100.00
780	Petty Cash			0.00	100.00	100.00	100.00
781	State gas/diesel tax			2,883.90	5,000.00	5,000.00	5,000.00
782	Miscellaneous - Licenses			575.00	700.00	700.00	700.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	<i>Total - Operating Expenses</i>			367,509.73	422,516.00	428,516.00	428,516.00
	<i>OTHER ITEMS:</i>						
773	DEP/FSDWA Assessment			7,008.90	10,000.00	10,000.00	10,000.00
237	MWRA Entrance Fee			432,263.50	432,264.00	432,264.00	432,264.00
234	MWRA Water			485,781.00	650,000.00	650,000.00	650,000.00
274	Goddard Well Lease			0.00	0.00		
481	Gas, Oil, Grease			24,728.07	42,000.00	42,000.00	42,000.00
534	Pipe & Fittings			52,995.91	43,000.00	43,000.00	43,000.00
543	Water Meters			60,586.56	89,000.00	89,000.00	89,000.00
584	Chemicals			80,967.66	125,000.00	125,000.00	125,000.00
853	Capital Outlay			2,412.70	3,921.00	3,921.00	3,921.00
	<i>Total - Other Items</i>			1,146,744.30	1,395,185.00	1,395,185.00	1,395,185.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	Emergency/Unforeseen Expenses			0.00	10,000.00	10,000.00	10,000.00
	<i>Total Reserves</i>			0.00	10,000.00	10,000.00	10,000.00
	<i>DEBT SERVICE:</i>						
710	Principal			551,169.00	524,379.00	452,527.00	452,527.00
715	Interest			254,175.43	167,270.00	172,033.00	172,033.00
716	Long term debt service (short term)			9,409.18	10,350.00	23,770.00	23,770.00
723	Long term debt service - Administrative Fees			3,338.40	0.00	0.00	0.00
	<i>Total Debt Service</i>			818,092.01	701,999.00	648,330.00	648,330.00
	SUBTOTAL NON-SALARIES			2,518,730.40	2,829,660.00	2,781,991.00	2,781,991.00
	<i>Other Finance Uses</i>						
	<i>Insurance Recovery</i>						
	TOTAL DEPARTMENT			3,637,568.09	4,007,949.00	4,068,464.00	4,060,631.00
	Footnote:						
	Indirect costs			458,147.00	485,397.00	475,471.00	475,471.00

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	AMBULANCE - Full Cost Enterprise Fund Accounting						
	INCOME:						
	Estimated Receipts			1,135,784.45	1,135,783.00	1,100,000.00	1,100,000.00
	Appropriated Retained Earnings & Other Sources			0.00	0.00	248,257.00	248,257.00
	TOTAL INCOME:			1,135,784.45	1,135,783.00	1,348,257.00	1,348,257.00
	COSTS:						
	<i>A. COSTS APPROPRIATED IN THE ENTERPRISE FUND:</i>						
	Salaries			983,206.52	959,792.00	975,395.00	962,895.00
	Expenses			179,634.81	191,000.00	191,000.00	191,000.00
	Other Finance Uses						
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserve Fund			0.00	25,000.00	25,000.00	25,000.00
	Debt Service			65,757.91	68,213.00	68,370.00	68,370.00
	TOTAL COSTS APPROPRIATED IN ENTERPRISE FUND:			1,228,599.24	1,244,005.00	1,259,765.00	1,247,265.00
	<i>B. COSTS APPROPRIATED IN THE GENERAL FUND:</i>						
	(To be transferred to Enterprise Fund)						
	Health Insurance			67,914.00	72,510.00	111,077.00	111,077.00
	Pensions			147,197.00	150,062.00	167,953.00	167,953.00
	Shared Employees - Firefighters			0.00	0.00	0.00	0.00
	Shared Employees - General Administration			70,785.00	71,292.00	74,015.00	74,015.00
	Shared Facilities			21,674.00	22,324.00	22,994.00	22,994.00
	Life Insurance			89.00	74.00	56.00	56.00
	Medicare			5,207.00	7,586.00	4,991.00	4,991.00
	Social Security			0.00	0.00	0.00	0.00
	Property/Vehicle Insurance			24,120.00	24,118.00	22,315.00	22,315.00
	Unemployment			1,195.00	1,231.00	1,268.00	1,268.00
	TOTAL COSTS APPROPRIATED IN GENERAL FUND:			338,181.00	349,197.00	404,669.00	404,669.00
	TOTAL COSTS:			1,566,780.24	1,593,202.00	1,664,434.00	1,651,934.00
	C: CALCULATION OF ENTERPRISE FUND SURPLUS:						
	Enterprise Fund Revenues			1,135,784.45	1,135,783.00	1,100,000.00	1,100,000.00
	Appropriated Retained Earnings & Other Sources			0.00	0.00	248,257.00	248,257.00
	Less Total Costs			-1,566,780.24	-1,593,202.00	-1,664,434.00	-1,651,934.00
	Less Prior Year Deficit			0.00	0.00		
	SURPLUS:			-430,995.79	-457,419.00	-316,177.00	-303,677.00
	NEGATIVE BALANCE REPRESENTS GENERAL FUND SUBSIDY:						

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
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	CEDAR HILL - Full Cost Enterprise Fund Accounting						
	INCOME:						
	Estimated Receipts			265,935.41	265,934.00	245,791.00	245,791.00
	Appropriated Retained Earnings			44,021.00	42,688.00	57,513.00	57,513.00
	TOTAL INCOME:			309,956.41	308,622.00	303,304.00	303,304.00
	COSTS:						
	A. COSTS APPROPRIATED IN THE ENTERPRISE FUND:						
	Salaries			122,157.36	130,850.00	144,428.00	144,428.00
	Expenses			78,467.17	112,765.00	107,065.00	107,065.00
	Other Finance Uses			0.00	14,705.00	0.00	0.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserve Fund			0.00	5,000.00	0.00	0.00
	Debt Service			12,292.26	12,293.00	10,585.00	10,585.00
	TOTAL COSTS APPROPRIATED IN ENTERPRISE FUND:			212,916.79	275,613.00	262,078.00	262,078.00
	B. COSTS APPROPRIATED IN THE GENERAL FUND: (To be transferred to Enterprise Fund)						
	Health Insurance			11,175.00	12,137.00	12,987.00	12,987.00
	Pensions			10,008.00	8,728.00	8,963.00	8,963.00
	Shared Employees - General Administration			10,778.00	11,460.00	10,091.00	10,091.00
	Shared Facilities			0.00	0.00	0.00	0.00
	Life Insurance			12.00	12.00	0.00	0.00
	Medicare			1,614.00	1,668.00	1,643.00	1,643.00
	Social Security			3,163.00	4,049.00	3,174.00	3,174.00
	Property/Vehicle Insurance			3,063.00	3,194.00	3,100.00	3,100.00
	Unemployment			1,195.00	1,231.00	1,268.00	1,268.00
	TOTAL COSTS APPROPRIATED IN GENERAL FUND:			41,008.00	42,479.00	41,226.00	41,226.00
	TOTAL COSTS:			253,924.79	318,092.00	303,304.00	303,304.00
	C: CALCULATION OF ENTERPRISE FUND SURPLUS:						
	Enterprise Fund Revenues			265,935.41	265,934.00	245,791.00	245,791.00
	Appropriated Retained Earnings			44,021.00	42,688.00	57,513.00	57,513.00
	Less Total Costs			-253,924.79	-318,092.00	-303,304.00	-303,304.00
	Less Prior Year Deficit			0.00	0.00	0.00	0.00
	SURPLUS:			56,031.62	-9,470.00	0.00	0.00
	NEGATIVE BALANCE REPRESENTS GENERAL FUND SUBSIDY:						

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
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	PUBLIC HEALTH-Full Cost Enterprise Fund Accounting						
	INCOME:						
	Estimated Receipts			1,208,625.52	857,614.00	828,295.00	828,295.00
	Appropriated Retained Earnings			375,000.00	375,000.00	375,000.00	375,000.00
	TOTAL INCOME:			1,583,625.52	1,232,614.00	1,203,295.00	1,203,295.00
	COSTS:						
	A. COSTS APPROPRIATED IN THE ENTERPRISE FUND:						
	Salaries			710,851.42	822,504.00	788,737.00	788,737.00
	Expenses			125,971.13	213,450.00	202,850.00	202,850.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserve Fund			0.00	10,000.00	0.00	0.00
	TOTAL COSTS APPROPRIATED IN ENTERPRISE FUND:			836,822.55	1,045,954.00	991,587.00	991,587.00
	B. COSTS APPROPRIATED IN THE GENERAL FUND: (To be transferred to Enterprise Fund)						
	Health Insurance			16,682.00	20,505.00	44,230.00	44,230.00
	Pensions			70,118.00	74,652.00	68,605.00	68,605.00
	Shared Employees - General Administration			66,100.00	61,868.00	63,428.00	63,428.00
	Shared Facilities			32,511.00	33,486.00	34,491.00	34,491.00
	Life Insurance			58.00	58.00	69.00	69.00
	Medicare			7,801.00	7,705.00	8,809.00	8,809.00
	Social Security			10,702.00	7,135.00	11,027.00	11,027.00
	Property/Vehicle Insurance			5,519.00	5,520.00	5,281.00	5,281.00
	Unemployment			1,195.00	1,231.00	1,268.00	1,268.00
	Costs to operate state required public health services State mandate. Not billable to Medicare or patients			-25,500.00	0.00	-25,500.00	-25,500.00
	TOTAL COSTS APPROPRIATED IN GENERAL FUND:			185,186.00	186,660.00	211,708.00	211,708.00
	TOTAL COSTS:			1,022,008.55	1,232,614.00	1,203,295.00	1,203,295.00
	C: CALCULATION OF ENTERPRISE FUND SURPLUS:						
	Enterprise Fund Revenues			1,208,625.52	857,614.00	828,295.00	828,295.00
	Appropriated Retained Earnings			375,000.00	375,000.00	375,000.00	375,000.00
	Less Total Costs			-1,022,008.55	-1,232,614.00	-1,203,295.00	-1,203,295.00
	Less Prior Year Deficit						
	SURPLUS:			561,616.97	0.00	0.00	0.00
	NEGATIVE BALANCE REPRESENTS GENERAL FUND SUBSIDY:						
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DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	SEWER - Full Cost Enterprise Fund Accounting						
	INCOME:						
	Estimated Receipts net of refunds/abatements			5,507,829.66	5,665,545.00	5,307,830.00	5,307,830.00
	Debt ServiceExclusion (Chapter 110- Acts of 1993)			513,176.00	194,231.00	0.00	0.00
	Appropriated Retained Earnings			543,225.00	0.00	799,771.00	799,771.00
	From I&I Receipts Reserved					0.00	0.00
	Anticipated Rate Increases					0.00	0.00
	TOTAL INCOME:			6,564,230.66	5,859,776.00	6,107,601.00	6,107,601.00
	COSTS:						
	A. COSTS APPROPRIATED IN THE ENTERPRISE FUND:						
	Salaries			776,857.95	748,402.00	798,203.00	790,370.00
	Expenses			4,367,925.27	4,762,840.00	4,762,840.00	4,940,896.00
	Other Finance Uses			0.00			
	Capital Outlay			0.00	0.00	0.00	0.00
	Capital Improvements - I&I Repairs			0.00	0.00	0.00	0.00
	Reserve Fund			0.00	10,000.00	10,000.00	10,000.00
	Debt			471,429.66	505,662.00	448,358.00	448,358.00
	TOTAL COSTS APPROPRIATED IN ENTERPRISE FUND:			5,616,212.88	6,026,904.00	6,019,401.00	6,189,624.00
	B. COSTS APPROPRIATED IN THE GENERAL FUND:						
	(To be transferred to Enterprise Fund)						
	Health Insurance			90,918.00	102,424.00	85,346.00	85,346.00
	Pensions			117,411.00	122,392.00	110,849.00	110,849.00
	Shared Employees - General Administration			56,462.00	58,147.00	57,714.00	57,714.00
	Shared Facilities			18,985.00	19,555.00	20,142.00	20,142.00
	Life Insurance			123.00	123.00	93.00	93.00
	Medicare			6,895.00	9,336.00	5,374.00	5,374.00
	Property/Vehicle Insurance			28,296.00	29,263.00	29,640.00	29,640.00
	Unemployment			1,195.00	1,231.00	1,268.00	1,268.00
	Adjustment for prior year overcharge						
	TOTAL COSTS APPROPRIATED IN GENERAL FUND:			320,285.00	342,471.00	310,426.00	310,426.00
	TOTAL COSTS:			5,936,497.88	6,369,375.00	6,329,827.00	6,500,050.00
	C: CALCULATION OF ENTERPRISE FUND SURPLUS:						
	Enterprise Fund Revenues			5,507,829.66	5,665,545.00	5,307,830.00	5,307,830.00
	Debt ServiceExclusion (Chapter 110- Acts of 1993)			513,176.00	194,231.00	0.00	0.00
	Appropriated Retained Earnings			543,225.00	0.00	799,771.00	799,771.00
	Less Total Costs			-5,936,497.88	-6,369,375.00	-6,329,827.00	-6,500,050.00
	Less Prior Year Deficit			0.00	0.00	0.00	0.00
	SURPLUS:			627,732.78	-509,599.00	-222,226.00	-392,449.00
	NEGATIVE BALANCE REPRESENTS GENERAL FUND SUBSIDY:						

DRAFT	TITLE	FTE		FY2010 ACTUALS	FY2011 BUDGET	FY2012 PROPOSED BOS	FY2012 PROPOSED FINCOM
		FY11	FY12				
	WATER - Full Cost Enterprise Fund Accounting						
	INCOME:						
	Estimated Receipts net of refunds/abatements			3,344,022.85	3,272,798.00	3,344,023.00	3,344,023.00
	Other Revenue			648,837.00	783,679.00	550,000.00	550,000.00
	Appropriated Retained Earnings			505,078.00	436,869.00	474,494.00	474,494.00
	Debt Service Exclusion (Chapter 110- Acts of 1993)			0.00	0.00		
	Anticipated Rate Increases						
	TOTAL INCOME:			4,497,937.85	4,493,346.00	4,368,517.00	4,368,517.00
	COSTS:						
	<i>A. COSTS APPROPRIATED IN THE ENTERPRISE FUND:</i>						
	Salaries			1,118,837.69	1,178,289.00	1,286,473.00	1,278,640.00
	Expenses			1,700,638.39	2,117,661.00	2,123,661.00	2,123,661.00
	Other Finance Uses			0.00	0.00	0.00	0.00
	Capital Outlay			0.00	0.00	0.00	0.00
	Reserve Fund			0.00	10,000.00	10,000.00	10,000.00
	Debt			818,092.01	701,999.00	648,330.00	648,330.00
	TOTAL COSTS APPROPRIATED IN ENTERPRISE FUND:			3,637,568.09	4,007,949.00	4,068,464.00	4,060,631.00
	<i>B. COSTS APPROPRIATED IN THE GENERAL FUND:</i> (To be transferred to Enterprise Fund)						
	Health Insurance			139,777.00	155,766.00	149,665.00	149,665.00
	Pensions			177,015.00	183,589.00	176,286.00	176,286.00
	Shared Employees - General Administration			85,124.00	87,221.00	90,865.00	90,865.00
	Shared Facilities			0.00	0.00	0.00	0.00
	Life Insurance			184.00	184.00	164.00	164.00
	Medicare			10,425.00	11,705.00	10,719.00	10,719.00
	Property/Vehicle Insurance			44,427.00	45,701.00	46,504.00	46,504.00
	Unemployment			1,195.00	1,231.00	1,268.00	1,268.00
	Adjustment for prior year overcharge			0.00	0.00	0.00	0.00
	TOTAL COSTS APPROPRIATED IN GENERAL FUND:			458,147.00	485,397.00	475,471.00	475,471.00
	TOTAL COSTS:			4,095,715.09	4,493,346.00	4,543,935.00	4,536,102.00
	<i>C. CALCULATION OF ENTERPRISE FUND SURPLUS:</i>						
	Enterprise Fund Revenues			3,344,022.85	3,272,798.00	3,344,023.00	3,344,023.00
	Other Revenue			648,837.00	783,679.00	550,000.00	550,000.00
	Appropriated Retained Earnings			505,078.00	436,869.00	474,494.00	474,494.00
	Debt Service Exclusion (Chapter 110- Acts of 1993)			0.00	0.00	0.00	0.00
	Less Total Costs			-4,095,715.09	-4,493,346.00	-4,543,935.00	-4,536,102.00
	Less Prior Year Deficit			0.00	0.00	0.00	0.00
	SURPLUS:			402,222.76	0.00	-175,418.00	-167,585.00
	NEGATIVE BALANCE REPRESENTS GENERAL FUND SUBSIDY:						